

Austria .. Sch. 20	Indonesia .. Rp 2000	Portugal .. Esc 50
Bahrain .. Dr. 45	Iceland .. Kr. 1900	S. Africa .. R. 8.00
Belgium .. Fr. 45	Jordan .. Fr. 500	Spain .. \$S 4.10
Canada .. C\$1.00	Kuwait .. Fr. 500	Tunisia .. Fr. 125
Cyprus .. £22.70	Liberia .. £1.00	Sri Lanka .. Rs 30
Danmark .. Dkr. 8.00	Lithuania .. Lr. 45	Sudan .. Sh. 7.00
Egypt .. £1.00	Latvia .. Ls. 1.00	Switzerland .. Fr. 2.20
Ireland .. £1.00	Lebanon .. £1.00	Yemen .. Ry. 250
France .. Fr. 6.50	Maldives .. Fr. 2.25	Yugoslavia .. Dr. 2.00
Hong Kong .. HKS 12	Morocco .. Pcs. 300	Zambia .. Dr. 1.00
India .. Rs. 15	Niger .. Dr. 6.00	Zimbabwe .. Dr. 1.00
Indonesia .. Rp 20	Nigeria .. Dr. 1.00	U.A.E. .. Dr. 0.33
Japan .. Yen 2.00	Pakistan .. L. 750	U.S.A. .. \$1.00
Korea .. Dr. 2.00	Peru .. Dr. 1.00	
Malta .. Dr. 0.60	Philippines .. Pes. 20	
Malta .. Dr. 0.60	Portugal .. Esc 50	
Malta .. Dr. 0.60	Spain .. \$S 4.10	
Malta .. Dr. 0.60	Tunisia .. Fr. 125	
Malta .. Dr. 0.60	Sri Lanka .. Rs 30	
Malta .. Dr. 0.60	Sudan .. Sh. 7.00	
Malta .. Dr. 0.60	Switzerland .. Fr. 2.20	
Malta .. Dr. 0.60	Yemen .. Ry. 250	
Malta .. Dr. 0.60	Zambia .. Dr. 1.00	
Malta .. Dr. 0.60	Zimbabwe .. Dr. 1.00	
Malta .. Dr. 0.60	U.A.E. .. Dr. 0.33	
Malta .. Dr. 0.60	U.S.A. .. \$1.00	

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,837

Friday January 24 1986

EEC hormones ban:
more politics
for the farmer, Page 15

D 8523 B

World news Business summary

Singapore Union charges Malaysian leader loses \$582m

The Singapore Government charged Tan Koon Swan, the Malaysian Chinese businessman and political leader, with six criminal offences relating to share purchases in his companies by Pan-Electric Industries and Growth Industrial Holdings, two Singapore-based groups which have since failed.

The action throws the political scene in neighbouring Malaysia into confusion, reinforces the uncertainty hanging over the two countries' stock markets and diminishes survival hopes for the two companies.

In Kuala Lumpur, 300 members of the Malaysian Chinese Association, which is the country's main Chinese party and is headed by Tan, staged a demonstration outside the Singapore High Commission. Page 2

Delhi fire kills 38

A fire which swept through a luxury New Delhi hotel killed 38 people, including at least 22 foreigners, and injured 30. Page 3

French rail plan

France's state-owned railway outlined a 10-year plan to improve safety after three accidents last summer killed 83 people.

Emergency extended

Sri Lanka's Parliament extended a state of emergency for another month amid reports of more clashes between troops and Tamil guerrillas fighting for a separate state.

Italian flats blast

At least five people died when an explosion ripped through an apartment building on the edge of the city of Modena in northern Italy.

Peres progress

Israeli Prime Minister Shimon Peres held further talks in London with US assistant Secretary of State Richard Murphy. The Israeli side claimed that half the obstacles preventing direct negotiations with King Hussein of Jordan had been overcome. Page 16

N Ireland elections

Northern Ireland voted in elections that were forced on the British-ruled province by its Protestant majority to show their opposition to links with Dublin.

SA tribal clash

At least 30 people were killed during a tribal clash between Zulus and Pondos in Umhlangeni near the Indian Ocean port of Durban.

Marcos trial threat

Philippines presidential candidate Corazon Aquino plans to put President Ferdinand Marcos on trial if she wins next month's election. Page 3

EEC famine aid

The European Commission is to give Ecu 19.3m (\$11.7m) emergency food aid for 10m famine victims in Ethiopia and Sudan.

Belgrade in IMF talks

Yugoslavia and the International Monetary Fund began discussions which may hold the key to further Western credits for the country's embattled economy. Page 2

Bolivian strike

Bolivian workers held a general strike against the Government's economic policies, only hours after President Victor Paz Estenssoro swore in a new Cabinet committed to controlling inflation. Page 17

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Thatcher faces growing crisis of confidence

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

MRS MARGARET THATCHER and her Conservative Government faced a growing crisis of confidence last night after the British Prime Minister failed in a statement to the House of Commons to check the widespread parliamentary criticism of her handling of the Westland affair.

The letter was seen as highly damaging to the campaign of Mr Michael Heseltine, the then Defence Secretary, in support of the European consortium which was seeking to rescue Westland in competition with Sikorsky/Fiat. It said that a letter Mr Heseltine had written to the consortium and made public contained "material inaccuracies".

Mr Heseltine subsequently resigned from the Cabinet.

Mrs Thatcher said she had not been consulted about the decision to disclose the letter but said the action was justified in view of the need for the information in the letter rapidly to come into the public domain.

It later became known that Mrs Thatcher was fully informed of the actions of her staff only on Wednesday evening, even though she had been at a meeting in Downing Street on January 6, 15 days earlier, at the same time as separate discussions involving her staff took place with the Department of Trade and

Industry about the disclosure of the letter.

Mr Kimoch said last night that the claim that Mrs Thatcher did not know what had happened until the inquiry reported on Wednesday was lacking in credibility. In the Commons, he argued that Mrs Thatcher had tried "dishonestly and covertly to subvert" Mr Heseltine and said the Government was rotten to the core.

At one point yesterday, the price of March and April cargoes of the main North Sea crude reached a low of \$17 a barrel, after Sheikh Ahmed Zaki Yamani, the Saudi Arabian Oil Minister, had said there might be "no limitation to the downward (oil) price spiral".

As the political row over Westland heightened the uncertainties in financial markets, the Bank of England injected some £250m (\$362.3m) into the money markets at rates consistent with the present 14% per cent base rates.

Mr Margaret Thatcher, the Prime Minister, responded to demands from the opposition Labour Party for a clarification of official policy by re-affirming that interest rate rises were unwelcome but that lower inflation remained the first priority.

Against that, the authorities acknowledged that unless the pound stages a recovery, further resistance to higher base rates would risk undermining the confidence of financial markets in the Government's anti-inflation strategy.

A Treasury statement seeking to calm the markets by downplaying the significance of North Sea output.

Whitehall officials were insisting that the Treasury would act if its inflation target was jeopardised, and it was also felt that its reluctance to sanction higher borrowing costs also reflected the Government's political troubles.

Besides pushing up industry's costs, a rise in bank lending rates would almost certainly lead to an increase in building society home mortgage rates, which would feed through into higher retail price inflation.

The intense activity in Westland shares comes just before the Westland board announces a revised Sikorsky/Fiat rescue plan. Final details were ironed out at a Westland board meeting yesterday with its advisers Lazard Brothers, and the plan is expected to be announced early next week.

The new plan centres on a capital reconstruction for Westland which will require only 50 per cent majority support from shareholders at an extraordinary general meeting.

Market analysts said the new market activity was designed to prevent any chance of the Sikorsky/Fiat plan being defeated by shareholders.

Last week, the Westland board failed to secure a 75 per cent majority from shareholders at an extraordinary general meeting in London. Both the Prudential and

Prolific supported the Sikorsky/Fiat proposal, but on Wednesday they were bid again for their shares apparently by the European camp. Rather than risk losing this crucial share block - and by implication the future vote by shareholders - Sikorsky, using Westland's brokers, Rose & Pitman's moved in.

The outcome of a future vote by shareholders on a new rescue plan appears to be finely balanced. According to Mr David Horne, managing director of Lloyd's merchant bank, the European camp, including the consortium members British aerospace and GEC, Messer Schmitt-Bölkow-Blohm of West Germany, Agusta of Italy, and Aérospatiale of France, and its supplier, Mr Alan Bristow (15 per cent), the former helicopter operator, speaks for around 25 per cent. On his calculations, the Sikorsky/Fiat camp, including Hanson, speaks for just under 25 per cent. Small shareholders could be decisive, Mr Horne said.

Lex, Page 16; Stock market report, Page 22

UK holds out against rise in interest rates

BY PHILIP STEPHENS, GEORGE GRAHAM AND DOMINIC LAWSON IN LONDON

THE BRITISH Government sought to hold out against an immediate rise in interest rates yesterday as a further slide in oil prices to six-year lows triggered the fourth consecutive day of heavy losses for the pound.

Interest rates on the London money markets, however, continued to rise, sustaining the widespread expectation of an upward move in bank base rates within the next few days.

At one point yesterday, the price of March and April cargoes of the main North Sea crude reached a low of \$17 a barrel, after Sheikh Ahmed Zaki Yamani, the Saudi Arabian Oil Minister, had said there might be "no limitation to the downward (oil) price spiral".

As the political row over Westland heightened the uncertainties in financial markets, the Bank of England injected some £250m (\$362.3m) into the money markets at rates consistent with the present 14% per cent base rates.

Government would react to sharp falls in the exchange rate, whatever their cause.

Recent events, however, suggest that he is prepared to tolerate at least some fall in sterling's value if it is entirely attributable to lower oil prices, which put downward pressure on inflation through cheaper petrol and reduced industrial costs.

Against that, the authorities acknowledge that unless the pound stages a recovery, further resistance to higher base rates would risk undermining the confidence of financial markets in the Government's anti-inflation strategy.

A Treasury statement seeking to calm the markets by downplaying the significance of North Sea output.

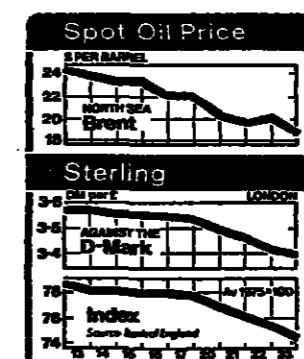
Whitehall officials were insisting that the Treasury would act if its inflation target was jeopardised, and it was also felt that its reluctance to sanction higher borrowing costs also reflected the Government's political troubles.

Besides pushing up industry's costs, a rise in bank lending rates would almost certainly lead to an increase in building society home mortgage rates, which would feed through into higher retail price inflation.

The longer they wait, the bigger it will need to be to turn the currency round," Mr Gavin Davies, chief economist at stockbrokers Simon & Coates, said yesterday. "Maybe they could have got away with 1½ percentage points on base rates yesterday, but it could need 2 points tomorrow.

The Treasury's inaction over the past few days has also raised questions over whether there has been a shift in the exchange rate policy adopted by the Government last year.

In his budget speech last March, Mr Nigel Lawson, Chancellor of the Exchequer, made clear that the



Government would react to sharp falls in the exchange rate, whatever their cause.

Recent events, however, suggest that he is prepared to tolerate at least some fall in sterling's value if it is entirely attributable to lower oil prices, which put downward pressure on inflation through cheaper petrol and reduced industrial costs.

Against that, the authorities acknowledge that unless the pound stages a recovery, further resistance to higher base rates would risk undermining the confidence of financial markets in the Government's anti-inflation strategy.

Whitehall has long viewed ITT's heavy investment in System 12 as a high-risk gamble and viewed adaptation of the world digital switch manufacturing industry. Only last week GTE, the US telecommunications group, announced plans for a joint venture with Siemens of West Germany for an advanced telecommunications equipment joint venture.

ITT and Siemens are among a raft of US, European and Japanese companies competing for a slice of the lucrative US digital switch market currently dominated by AT&T and Canada's Northern Telecom. Digital switches represent the latest generation of advanced telecommunications equipment replacing older central exchange equipment and allowing telephone companies to provide a host of add-on customer services.

The US market for such equipment is estimated to represent about a third of the total worldwide market and is potentially the most dynamic in the short-term because of the break-up of the Bell system.

ITT had hoped to parlay its success into a major deal in the telecommunications market. Continued on Page 16

BT and Mitel, Page 23

Stockholm wage hopes dashed

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SWEDISH government hopes that trade unions and employers would agree to negotiations on a low national wage settlement spread over three years were dashed yesterday when the employers decided to insist on decentralised wage bargaining sector by sector.

Mr Stig Malm, leader of LO, the blue-collar workers' union confederation, has already warned that a refusal by the employers to enter centralised negotiations could lead to wages free-fall.

The leaders of LO's 24 member unions have been called to emergency consultations today.

Mr Kjell-Olof Feldt, the Finance Minister, has spelled out the stark consequences that inflationary wage settlements would have for Sweden's competitive position, but signs are growing that the Government's economic policies could be seriously undermined by its inability to cope with escalating wage costs. Both sides of industry have

employment levels by a wage freeze or another devaluation. "It is a question of choosing in the future between unemployment, zero wage settlements

EUROPEAN NEWS

Court challenges to tax-sharing formula bring about strange alliances, reports Jonathan Carr

W. German states battle over revenue

"**UTTER RUBBISH**," protested Mr Max Streibl, the normally mild-mannered Finance Minister of Bavaria. He had heard some absurd proposals in his time, but this was the limit.

The cause of the outburst was an acid remark about Munich, the Bavarian capital, made by Mr Klaus von Dohnanyi, Lord Mayor of the city-state of Hamburg. He charged that Hamburg was pouring out so much cash to help other West German regions that Munich might do well to rename its most elegant street Hamburger Allee. Those are fighting words to any respecting citizen of the "free state" of Bavaria.

That exchange is just one element in a struggle over money which cuts across party lines, strains traditional alliances and is pursued with all the fervour of the European Community's budget battles. At issue is the *Finanzausgleich*, the system through which the financially stronger Länder (federal states) transfer sums to help out the weaker ones.

The aim, outlined in the constitution, is to achieve a broad economic and social balance among the different regions. The system worked pretty well for a long time, but now faces almost intolerable strains. The federal constitutional court, the highest in the land, has been hearing arguments this month from no less than six Länder (out of 10) who think they are paying too much or not getting enough.

The system is complex, but in essence works like this: the tax revenue occurring to each individual state is compared with the average for all states. Those clearly above the average have to pay into a common pool; those below it are recip-

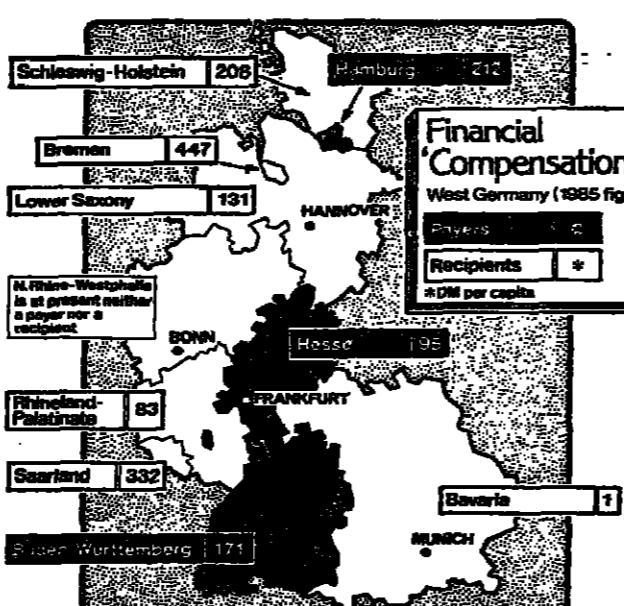
ients. There are several key exceptions to this general rule. For example, special allowance is made for the city-states (Hamburg and Bremen) on the ground that they have to pay relatively more for local transport, public order and so on than do the other states. Even so, Hamburg remains one of the three states paying into the Finanzausgleich and has the biggest per capita bill.

It was the state of North Rhine-Westphalia (NRW), followed at varying intervals by Baden-Württemberg, Bremen, Hesse, Hamburg and the Saarland, which began the trek to the constitutional court in mid-1983. At first sight this may seem odd, because, as the table shows, NRW neither contributes nor receives Finanzausgleich funds. It used to pay into the pool but in the meantime its tax position has sunk to roughly the Länder average.

This reflects the fact that the state, which includes the heavily industrial Ruhr area, has a high concentration of relatively declining sectors like iron and steel.

NRW feels it is carrying too much of this burden alone, points to the importance of its coal for West Germany's energy supplies and demands an injection of Länder funds. In particular it argues that funds already raised in other Länder from levies on oil and gas exploitation should be drawn fully into the Finanzausgleich system.

The latter point is aimed above all at the neighbouring state of Lower Saxony, which has revenue of some DM 2bn (\$833m) a year from oil and gas levies. This income is now partly taken into account in reckoning how much Lower Saxony should receive from the common pool. Even so, the state still receives



more from the Finanzausgleich than any other. Needless to say, it has not gone to the constitutional court.

For the biggest single contributor is the southern state of Baden-Württemberg, a natural ally of Social Democrat-run Hamburg. The latter complains, for example, that it loses some DM 700m annually in tax revenue because of commuters who work in Hamburg but live in the neighbouring (Christian Democratic) states of Lower Saxony and Schleswig-Holstein. Under German law the wage and income tax of these commuters goes to the states in which they live – although, Hamburg argues, it bears the cost of a lot of the local infrastructure.

But the highly saving-conscious Baden-Württembergers are not convinced that because Hamburg has high costs it should automatically

be ridiculous.

In principle that would make the Christian Democrat-governed Baden-Württemberg a natural ally of Social Democrat-run Hamburg. The latter complains, for example, that it loses some DM 700m annually in tax revenue because of commuters who work in Hamburg but live in the neighbouring (Christian Democratic) states of Lower Saxony and Schleswig-Holstein. Under German law the wage and income tax of these commuters goes to the states in which they live – although, Hamburg argues, it bears the cost of a lot of the local infrastructure.

Even then they can only say whether the current Finanzausgleich is in accord with the constitution or not. A new system would have to be worked out by the Länder and the Bonn Government – though no one knows quite how.

receive more funds. They feel the special allowances made for city-states are already too great and argue for a cut.

That would seem to put Baden-Württemberg in the same boat with neighbouring Bavaria, smarting under Mr von Dohnanyi's sharp comment about Munich. But in fact even these two appalled allies have different interests. So far, perhaps surprisingly, Bavaria has been a recipient of Finanzausgleich funds. Although the Munich area is becoming known as the so-called German Silicon Valley, the state has a lot of problems – for example, the depressed Bavarian forest region along the Czechoslovak border.

However, Bavaria last year received only DM 13m from the common pool and is on the verge of becoming, like North Rhine-Westphalia, neither a recipient nor a payer. Its position will become worse if another move by Baden-Württemberg is successful. The latter state is pressing for a change in the Finanzausgleich rule under which Länder that are only just above the national average tax line do not have to pay into the pool.

Baden-Württemberg is aiming at North Rhine-Westphalia with this proposal, but it is also making Bavaria decidedly uncomfortable.

The judges of the constitutional court seem certain to take the wisdom of Solomon (and a good computer) to sort out this tangle. Small wonder that they are unlikely to pronounce before the summer. But even then they can only say whether the current Finanzausgleich is in accord with the constitution or not. A new system would have to be worked out by the Länder and the Bonn Government – though no one knows quite how.

Malta bid for pact on terrorism set back

By Stewart Darby and Godfrey Grima in Valletta

THE ATTEMPT by Malta's Prime Minister, Dr Carmelo Mifsud Bonci, to elicit from selected Mediterranean countries co-ordinated commitment not to support the export of terrorism appears to be in difficulties.

He had planned to convene a round-table conference on the terrorism issue and had invited Algeria, Cyprus, Egypt, France, Greece, Italy, Tunisia, Yugoslavia and Libya to attend. However, only Cyprus has said it will do, Egypt and Tunisia have refused, and Mr Bettino Craxi, Italy's Prime Minister, told Dr Mifsud Bonci at their meeting in Sicily this week that he would take action only in conjunction with the rest of the EC.

The Maltese leader, who gave

Mr Craxi details of his meeting with Col Muammar Gaddafi of Libya, intends to press on with his initiative, however. He wants to keep lines of communication open between Libya and Western countries. He also believes that economic or military action against Libya could harm Malta.

Libya is Malta's largest non-European trading partner and Malta wants to encourage its citizens to work there to ease its unemployment problem, now 20 per cent of the workforce.

Under a recent agreement Libya are allowed to visit Malta without a visa, although they must have identity cards. Some 3,000 come each month, mainly to buy car spare parts and other consumer goods.

The two countries have strong economic links. Libya has provided soft loans and oil at concessionary prices. It is also involved in six joint ventures with Maltese and other third parties including Britain's GEC and Hawker Siddeley.

Dr Mifsud Bonci fears that economic sanctions against Libya or a blockade of its ports would damage Malta's trade links. If military action were taken against Libya, an obvious target for Col Gaddafi would be the Nato base at Senglea in Sicily, directly off the coast of Malta.

Diplomats here say the US is conscious of Malta's geographical and economic ties with Libya, but is concerned at the visit arrangements. The Maltese authorities are adamant that entry procedures are scrupulously observed and there is very little possibility of Libyans picking up Maltese passports in Valletta and then slipping into Europe.

Reuter adds from Rome: A magistrate investigating the terrorist attack at Rome airport on December 27 in which 16 people were killed has issued a warrant for the arrest of the Palestinian guerrilla leader Abu Nidal on a charge of multiple homicide.

Danish plea rejected on EEC reform

FRANCE AND Spain have rejected a Danish call for fresh talks on European Community reforms which were voted down by Denmark's Parliament on Tuesday, Reuter reports.

Mr Roland Dumas, the French Foreign Minister, said after meeting with Mr Uffe Ellemann-Jensen, his Danish opposite number: "It is impossible for this negotiation to be reopened in any way." The Dane was on the third stop of a two-day tour of six EEC capitals.

In talks in Spain yesterday he was told that the reforms were minimal and should not be renegotiated, the Foreign Ministry said.

Mr Francisco Fernandez-Ordonez, the Foreign Minister, said later: "Europe needs to create a genuine common market. If one country blocks the others this poses a very serious problem."

The 11-man panel, called the sub-committee on fiscal and foreign

OVERSEAS NEWS

Political challenge for Mahathir as Tan faces charges

BY WONG SULONG IN KUALA LUMPUR AND CHRIS SHERWELL IN SINGAPORE



Dr Mahathir: denied charge of corruption

THE LODGING of criminal charges in Singapore yesterday against Mr Tan Kok Swan, the Malaysian entrepreneur who is head of the country's Chinese community, could hardly have come at a worse time for Dr Mahathir Mohamad, Malaysia's Prime Minister.

His four-and-a-half year role was already coming under increasing challenge both from within the dominant United Malays National Organisation (Umno), which he leads, and from a resurgent fundamentalist opposition movement called Parti Islam. Now, with the 61-year-old Malaysian leader obliged to go to the polls before April next year, his options are beginning to look increasingly limited.

The darkest pessimists think his position is becoming so untenable he may not be able to survive the year. Certainly his plans to hold an early election before May seem to be ruled out, but he is still believed to be anxious to secure a fresh mandate if he can.

The most immediate problem posed by Mr Tan's fate concerns the leadership of the Malaysian Chinese Association (MCA), the largest of the Chinese political parties and the second most important partner in the coalition government after Umno.

It was only last November that Mr Tan secured the MCA's endorsement, coincidently on a visit in which he tackled the financial problems of Pan-Electric Industries in Singapore. Now the party seems certain to suffer a vacuum at the top, two months after ending a protracted leadership battle.

The 5m Malaysian Chinese, who form one-third of the population, are in an angry mood. Demoralised by the pathetic state of the MCA, squeezed by the economic recession and humiliated by the arrogance of the Malay leaders, they are now out – in the words of one Chinese figure – "to teach the Government a lesson."

That means a potential loss of votes for the coalition as Chinese voters desert the MCA in favour of the opposition Democratic Action Party which traditionally takes a fifth of the national vote, and Parti Islam, which has been wooing Chinese support with a calculated new strategy.

Dr Mahathir's main problem is not the Chinese voters, however, but his own tarnished credibility and the subtle, but nevertheless perceptible, pressure on him from Umno.

Despite denials, the strong partnership that once prevailed between Dr Mahathir and his deputy, Datuk Musa Hitam, appears to have undergone some stress. The evaluation to the Finance Ministry in 1984

of Mr Dain Zaknuddin, a prominent businessman who is Dr Mahathir's confidant, together with the placing of others in strategic positions in the Government and party, has also seemed to put a question mark over the natural succession of Datuk Musa.

At the same time Dr Mahathir is having to ward off allegations of corruption. In an extraordinary interview on nationwide television on Wednesday night, he was forced to deny that he was corrupt or that he had amassed enormous personal wealth while in power. He also had to defend many of his controversial economic policies, including his industrialisation programme, which many believe is ill-conceived. Meanwhile, because of failing commodity prices, the economy as a whole stands no chance of achieving the optimistic 6 per cent growth target set for it in 1986.

This week, too, Dr Mahathir has had to call off a rear-guard action and concede to public pressure to release a report on the Bank Bumiputra affair. The state-owned bank lost more than \$1bn (£765m) to Hong Kong property speculators, including the Carrion company, between 1979 and 1983, and responsibility is believed by many to reside in high places.

But if these are challenging times for Dr Mahathir, he plainly intends to fight back. Yesterday he began the first of a series of well-orchestrated rallies by addressing 20,000 supporters in a town 50 miles south of Kuala Lumpur.

All this underlines the unpredictable turn which Malaysian politics has taken with the arrest and charging of Mr Tan. Few people are prepared to forecast what will happen next. But no one doubts that the immediate outlook for Malaysians is unhappy.

Singapore urged to ease taxes on businesses

BY OUR SINGAPORE CORRESPONDENT

THE SINGAPORE Government has been told to tap the vast surprises of its statutory board in order to make sweeping cuts in corporate and other taxes and offer more attractive incentives to local and foreign businesses.

It recommends that all offshore income should be taxed at a concessionary 10 per cent rate instead of the current 40 per cent which applies in most cases. Withholding tax on interest for non-residents should fall from 40 to 10 per cent, it says.

Of particular importance is the panel's call for proceeds from managing funds in Singapore to be treated as capital gains, subject to zero tax. Questions over whether they might be treated as trading profits are widely believed to have held up Singapore's development as an international fund management centre.

IMF back in Belgrade for interest rates talks

BY ALEKSANDER LEEL IN BELGRADE

AN INTERNATIONAL Monetary Fund (IMF) team is back in Belgrade trying to patch up differences with the Yugoslav Government over its interest rate policy.

The Government has frozen interest rates in January at the December level, although according to the formula agreed with the IMF last May they should have been increased.

That formula says that the benchmark three-month deposit rate should be calculated on the basis of inflation measured by producer prices in the previous three months.

Producers have been trying and succeeding in offsetting higher interest rates through higher prices and producer prices in the 12 months to last December increased 81.3 per cent.

A COMMUNIST candidate who

campaigned vigorously in favour of a Socialist rival for Sunday's presidential elections in Portugal, withdrew officially from the contest yesterday, saying his campaign had been justified, Reuter reports from Lisbon.

Mr Angelo Veloso, nominated by

Portugal's powerful Communist

Party, which commands between 16 and 20 per cent of the national vote, used his official broadcasting slots to urge the electorate to vote for Mr Francisco Salgado Zenha, dissident Socialist.

Other candidates failed in an appeal to the constitutional court to stop the broadcasts.

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Greek tax Bill proposes prizes, prison sentences

BY ANDRIANA AERODIAKONOU IN ATHENS

THE GREEK Government has tabled an innovative tax bill in Parliament. It makes tax evasion a criminal offence and establishes an honesty prize for truthful declaration.

The Socialists, who launched an economic stabilisation programme last October, hope to increase income from direct taxes by \$3.4 per cent in 1986, mainly by cracking down on tax evasion.

Under the new bill, tax evasion offences for sums over dr 300,000 (\$1,900) will be punishable by prison sentences ranging from one month to five years. Evading taxes is something of a national sport in Greece, where the black economy is unofficially estimated to account

for more than half the gross domestic product.

At the same time, taxpayers judged to have been frank in their declaration will be rewarded with bonuses of up to dr 200,000 in the form of a 10 per cent discount on their taxes, as well as with financing on favourable terms by state commercial banks. The measures apply to companies as well as to individuals.

The bill foresees the gradual elimination between 1986 and 1990 of all special tax exemptions that selected professional groups – including MPs – have hitherto enjoyed in Greece. It establishes a minimum income declaration of dr 550,000 a year for the self-employed.

Mr Angelo Veloso, nominated by Portugal's powerful Communist

OVERSEAS NEWS

Delhi hotel fire leaves 38 dead and 80 injured

THREE BRITISH engineers were among 38 people killed early yesterday morning when fire swept through the bottom floors of a 12-storey hotel in New Delhi, sending deadly black smoke into bedrooms above.

Another 30 people were injured, making this one of India's worst hotel fire disasters. There were 186 guests in the hotel which means that a fifth of the total died.

Police were last night investigating the possibility of sabotage at a time when security in New Delhi are on the alert for extremists attacks linked with the troubles in the north-western state of Punjab.

Firemen fought the blaze for more than five hours and bodies were still being carried out of the hotel yesterday morning. An official judicial inquiry was

John Elliott reports from New Delhi on one of India's worst hotel fires

ordered by the Delhi administration.

The hotel, the five-star Siddharth Continental in South Delhi near the city's main airport, is popular with foreign and Indian businessmen and many foreign companies used it for teams of visiting engineers.

Two of the three British engineers killed were employed by Allott and Lomax, Cheltenham-based civil engineering consultants on Northern Engineering Industries' £230m Rihand power station contract. They were Mr Richard Pinkney

and Mr John Medland. The third was Mr Michael Woolgar of ETR Silvertown from Burton-on-Trent.

Five other engineers on the Rihand project escaped from their bedrooms along with four British employees of Indian Shaving Products, a new razor blade company being set up by Gillette of the US and UK.

"There was a lot of banging and shouting and I opened my bedroom door and found the corridor full of acrid black smoke," said Mr Doug Bessey, a Gillette engineer. "We put wet towels round our mouths and noses and got to a nearby fire escape."

"We had heard no alarms and it seemed that the first fire engine to arrive had no water and the fire must have been going for at least an hour before it arrived."

Other guests also reported that they heard no fire alarms, although the hotel management said they were working. Some guests jumped from upper windows to escape the smoke while others died in their rooms after failing to break windows with chairs, not realising they could be unfastened and opened. Some survivors reported that panic started when lights went out.

The hotel was built in 1980 and is one of a family owned by a family construction and engineering company called Jaiprakash.

Although safety standards generally low in India, warnings have been issued to other central Delhi five-star hotels in recent weeks about inadequate fire precautions at a time when a surge in business visitors is filling most major hotels.

But the Siddharth management said yesterday that it had passed a fire drill with the city's fire authorities ten days ago. The hotel however had no sprinkler system, only a smoke-sensitive alarm system which appeared not to work.

A five-star rating means the hotel has fire escape plans on bedroom doors, that fire exits are clearly marked, and that there is some firefighting equipment on each floor.

The fire started in a basement-level banqueting hall just after 1.30 am yesterday morning, which was quiet.

Only two people died of burn injuries. "Most people died of suffocation in their rooms," said Mr J. S. Malhotra, the hotel's general manager.

Police officers investigating the fire thought it could have been caused by an electric

Aquino plans to strip Marcos of immunity and put him on trial

BY SAMUEL SENOREN IN MANILA

PHILIPPINE PRESIDENTIAL aspirant Mrs Corazon Aquino plans to strip President Ferdinand Marcos of his immunity and put him on trial if she wins the polls on February 7.

The removal of Mr Marcos's immunity cover is among eight major parts of a political agenda which Mrs Aquino, 52, unveiled before a large crowd of civic and business leaders in a Manila hotel yesterday.

The present constitution which became effective after Mr Marcos declared emergency rule in 1972, provides him with blanket immunity from suits long after he has left office.

Mr Aquino had said she would seek justice for her husband Mr Benigno Aquino who was assassinated in 1983 and put Mr Marcos on trial for the murder.

In his campaign speeches, Mr Marcos has said Mrs Aquino did not deserve to be voted into office because she was out for vengeance.

Mrs Aquino has charged the 68-year-old President, who is fighting the toughest battle in his political career, with human rights violations and pillaging the economy.

Mr Marcos and his powerful wife Imelda are the subjects of a US congressional investigation looking into reports that they



Mrs Corazon Aquino

diverted US economic aid.

But a team from the US Government accounting office which was sent to Manila last month has released preliminary findings that US economic assistance had been properly applied and disbursed.

AP adds from New York: President Marcos's claim that he was a heroic guerrilla leader during the Japanese invasion of his country in the Second World War is "absurd" and "fraudulent." The US army concluded in reports cited yesterday by the New York Times.

The documents, in US army archives for three decades, state that repeated army investigations found no evidence to support Marcos's claims.

Last evacuees sail from Aden

BY KATHLEEN EVANS IN DJBOUTI

BRITANNIA, the British Royal Yacht, made its last mission to rescue the remaining foreigners from Aden yesterday as fighting was reported to have died down in the capital.

The Britannia took on board about 550 non-Soviet nationals, half of whom had been camping out at the battered and besieged British Embassy. The refugees were picked up at Little Aden, where they arrived yesterday after a hazardous 15 kilometre drive through the war-torn city. The convoy included Russian and French nationals and a number of United Nations officials.

Several hundred of the foreigners converging on Little Aden awaiting rescue were forced to spend the night outside the gates of the local refinery following a refusal by the refinery manager to allow them to take refuge inside. The plant, one of the country's most strategic installations is now in rebel hands.

Commander Richard Bridges of the HMS Jupiter said that numerous attempts had been made by the Britannia to pick up the stranded foreigners two days ago at Khormaksur, but heavy fighting and poor weather had meant the process was extremely slow and dangerous.

Loan curb for Sri Lanka state bodies

By Mervyn de Silva in Colombo

SRI LANKA'S state corporations and government-supported enterprises, such as Air Lanka and the country's steel, shipping and cement corporations, will no longer be allowed to raise commercial loans from foreign sources.

The Government yesterday approved this proposal of Mr Ronnie de Mel, the Finance Minister, who told the Financial Times: "My bottom line for the debt service ratio was 20 per cent of external earnings but I fear it may reach 25 per cent this year and somewhat higher next year."

In an interview, Mr De Mel said that "1986 may be the most difficult year since independence (1948). Tea prices and production were down last year and rubber and coconut prices slumped. Tourist income has dropped 30 per cent, and foreign remittances by our migrant workers in the Middle East show a downward trend while defence spending will exceed Rs 7bn (£18bn), a 20-fold increase. Despite the difficulties in the past, Sri Lanka has had good credit rating and I want to keep it that way."

The minister was particularly critical of Air Lanka and the shipping corporation and the liberal use by state corporations of "financial packages" which he described as a euphemism for commercial credit. Even non-productive projects, he said, have been financed by bank loans and gave the buildings corporation as an example.

For two years the minister has been publicly criticising IMF and World Bank views but political pressure to continue "pet projects" of some ministers has been too strong.

Japan Socialist Party shifts to the centre

BY JUREK MARTIN IN TOKYO

THE JAPAN Socialist Party (JSP), the country's second largest party, has taken what appears to be a substantial leap to the centre with the adoption of a new platform largely devoid of Marxist rhetoric.

Specifically, the JSP has announced its willingness to enter into coalitions with any of the other minor parties or with dissident elements of the ruling Liberal Democrats. "Coalition government is the inevitable agent for the development of socialism," the document says.

The new platform constitutes a signal victory for Mr Masashi Ishibashi, the JSP's chairman, who has been engaged in a protracted war with the left since assuming the leadership in 1983. Mr Ishibashi, who had seen several previous party conventions end in stalemate,

Death toll rises in S African tribal clashes

BY ANTHONY ROBINSON IN JOHANNESBURG

THOUSANDS of Xhosa-speaking Pondo tribesmen set fire to a Zulu returning home from a nearby station on Wednesday night. Yesterday a large crowd of 500 Pondo attacked and set fire to the home of a member of the KwaZulu homeland parliament but were then attacked by a Zulu Impi (regiment) nearly 1,000 strong.

Riot police intervened to separate the two sides which were armed with home-made guns, spears and knobkerries (fighting sticks). They arrested the entire Pondo group and confiscated weapons from both

sides.

Meanwhile, 11 blacks appeared in a Wextonia court west of Johannesburg yesterday charged with the murder of two white policemen after clashes between miners and police on Wednesday. Police reported that many of 250 miners arrested had previously been treated by witch doctors who made skin incisions and smeared magic ointment claimed to render police bullets harmless.

• Swaziland, which like Mozambique has a joint security treaty with South Africa, has

reported 23 members of the African National Congress (ANC) to other African countries.

Lesotho is expected to take similar action against ANC activists as the new military council consolidates its hold over the country. Under the terms of a proclamation issued on Wednesday the military council has vested legislative and executive authority in the hands of King Moshoeshoe II although the king's decisions are subject to approval by the military council.



Before we developed a computer system for the police, we looked at their customers.

When Surrey Police were looking for a computer they made (not surprisingly) a thorough investigation. They interviewed a number of different computer companies but they chose Burroughs' B20 Series.

Before we installed their computer system, we looked at the way people in their office actually worked. We asked who they needed to talk to inside the office and whether they needed access to a mainframe computer. Since Burroughs also supplied the Police National Computer, this particular task was made easier but, in fact, the B20 Series can link into most mainframes.

In this case, of course, the office belonged to the CID, so at the same time as building an identikit picture of the way they worked, we looked at how their customers worked.

Already the B20 Series has been taken to the scene of the crime and housed in a

local Incident Room on four major investigations. One such case was the search for the M4 rapist, which involved clusters of B20's in two constabularies linked to the Police National Computer.

The flexibility of the B20 cluster allowed one workstation to work on the M4 enquiry, while another was helping police with their enquiries into a major robbery. In fact, they could cluster up to 64 workstations.

As well as the B20, Surrey Police have also installed an Ofisfile, a filing system that's again designed for the way people work. As Deputy Chief Constable John Evans of Surrey Police says: "We can actually ask it something like 'man with grey eyes' and it will tell us how many times the phrase came up in interviews."

(In a fraud case, a con-man may change

his name four times but he won't change his face, or the colour of his eyes.)

However, the proof of the pudding for John Evans is this: "As a cynical policeman, the great advantage for me is that operational detectives now actually want the system."

In many ways, that's what people are finding whenever our office automation systems are installed. In manufacturing, for example, distribution, commerce, retail, finance and government.

In the words of the famous American TV police series, there are a million stories to tell. This has been one of them.

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AMERICAN NEWS

Fall in oil prices forces Mexico to delay debt talks

By DAVID GARDNER IN MEXICO CITY

MR JESUS SILVA HERZOG, the Mexican Finance Minister, has postponed a meeting with leading foreign creditor banks in New York today because of the sharp fall this week in crude oil prices.

Government officials say the price crisis may require Mexico to rethink its external financing strategy for this year.

Mexico is seeking \$6.5bn from its commercial bankers and total new financing of \$4.8bn. If the oil price fall continues, Mexico's needs will have to be revised upwards or it will be unable to meet its foreign obligations.

In Washington, Mr David Milford, the Assistant Treasury Secretary, said the oil price fall might require Mexican financing needs to be boosted to \$6bn-\$6.5bn for this year. New money may be needed "relatively quickly" if the price continued to decline, he told an economic committee.

Oil earns Mexico 70 per cent of its foreign exchange and provides 45 per cent of its tax receipts, and is the key to the country's ability to keep up with payments on its \$97bn foreign debt.

Mexico aims to export 1.5m barrels a day, a self-imposed foreign sales limit on its output of 2.5m b/d.

This export platform earned the country \$16.5bn in 1984, but as oil prices began to soften last year, Mexico's rigid sales policy led to a drop in revenue of

around \$2bn.

Until last June, Mexico followed a policy of alignment with Opec's official prices, set a month in advance, with deliveries to term customers only. Sales volume under this policy fell by half in June, the worst monthly fall since May, 1981.

The Government has since adopted a more flexible approach which follows the retrospective adjustment of prices at the end of each month, and which is designed to protect market share at all costs. It also offers its customers — half of them in the US, about a quarter in Europe, and 10 per cent in Japan — a three-tier pricing system whereby European and Far Eastern customers get discounts to allow for transportation costs.

In December, Mexico cut its average oil price by \$1.50 a barrel, backdated to the beginning of the month. This year's budget allows for an average price fall of \$2.40 a barrel to approximately \$22.

The breaching of this threshold by forward spot prices for benchmark crudes like North Sea Brent and West Texas Intermediate, which this week fell to \$22 and below, threatens to unravel this equation.

The revenue loss of a \$1 fall in the average oil price is \$550m a year, whereas a 1 per cent drop in international interest rates represents saving of \$750m on its interest bill.

US incomes rise 1.4%

By NANCY DUNNE IN WASHINGTON

THE AVERAGE income of Americans rose 1.4 per cent in December, the biggest jump in 23 months, according to the US Commerce Department. Personal spending shot up 2 per cent, the fastest rate in more than a decade.

However, the spending and income figures for the entire year were considerably less impressive. Analysts were divided over whether the December figures signalled a revival of growth or resulted from temporary factors like

high car sales, wage increases and \$10bn worth of farm subsidy payments.

Average income gained 5.9 per cent last year, down from 9.7 per cent in 1984. Disposable income rose only 4.9 per cent during 1985, the lowest gain since 1961.

While American incomes were gaining less, they were also taking huge personal debts and owing only 4.6 per cent of their yearly income, the lowest rate since 1949 and down from 6.5 per cent in 1984.

No firm results are expected out of next week's meeting:

Donors to consider charges on IDA loans

By Stewart Fleming in Washington

REPRESENTATIVES of the 34 nations which provide funds for the International Development Association (IDA), the soft loan arm of the World Bank, are expected to debate far reaching changes in the way the agency operates when negotiations open in Paris next week over the next increase in its funding.

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Budget pressures are particularly acute in the US with its huge federal deficit of over \$200bn. In addition it is the US which is perceived to be the country most anxious to tighten up the terms and conditions attached to IDA loans.

The last IDA replenishment, completed in January 1984 provided for only a \$9bn increase in IDA funding over a three-year period and was a bitter disappointment to World Bank officials. Subsequently agreement was reached on a separate special facility for sub-Saharan Africa of \$1.3bn.

International concern about Africa which has intensified over the past two years will, officials hope, help the IDA secure a more generous increase in its funding but they are careful not to put any figures on their expectations ahead of the talks.

No firm results are expected out of next week's meeting:

Jimmy Burns reports on the political effects of a fourth general strike Frayed nerves in Argentina

THE TEMPERATURE is rising once again in Argentina, and not just because of the stifling humidity of the local summer.

Since just before Christmas, national life has been disrupted by an incessant wave of stoppages, mainly in the states sector. These have frayed the nerves of the general public and propelled the country's only major trade union organisation, the General Confederation of Labour (CGT) on a collision course with the government of President Raúl Alfonsín. Today the confrontation will reach a new peak with the fourth general strike to be declared since the end of military rule in October, 1983.

CGT officials insist their anger is directed less at Mr Alfonsín personally than at his economic policies. Since the President is still seen as the main bastion preventing the return of military rule. But for Mr Alfonsín the current tug of war with labour has focussed on a matter of principle. The CGT, spawned by General Juan Perón in the late 1940s, as the lynchpin of his corporate state, has never distinguished itself being a democratic institution.

To give in to the CGT's demands now, Mr Alfonsín's aides say, would plunge Argentina once again into a hyperinflationary spiral. It would also undermine the very fabric of the state.

Such apparently irreconcilable positions have been made all the more tense by Mr Alfonsín's recent public allegations that the traditionally Peronist-dominated CGT was being infiltrated by communists and Trotskyites bent on revolution.

This attitude is a striking contrast to the position a few months ago when both Government and labour officials talked enthusiastically about the need

for a broad social pact capable of making democracy more solid.

This earlier reconciliation was abetted by the initial success of last June's price and wages freeze, which reduced monthly inflation from 30 per cent to 2 per cent and opened up the prospect of economic recovery. Union officials, faced with overwhelming public support for the measures, were forced to concede that inflation was the greatest tax on the working man.

The honeymoon, however, proved short-lived. Some companies which had already been suffering from the cumulative effect of inflation and recession, found their problems compounded by a new squeeze on borrowing.

There were sharp cuts in government spending, and layoffs followed, triggering new militancy among the unions.

Since September, some manufacturing sectors have reported a limited recovery, but this has been insufficient to hold back the growing labour offensive spear-

headed by the state sector. Union leaders have been forced to adopt more radical positions by their shop stewards and left-wing-dominated rank and file.

The latest wave of strikes has had a fundamentally economic dimension. Real salaries have fallen by an average of 12 per cent since June because of the Government's inability to match wage constraint with an effective control on the complex army of middle men and small-scale rail outlets. With an inflation rate of 26 per cent since June, an increasingly large sector of the working population is finding it once again hard to pay bills.

Against the background of reports that the IMF is once again insisting on tight fiscal and monetary discipline as a precondition for helping Argentina to service its foreign debt, the unions have isolated the banks as the main culprits.

Today's general strike calls for a moratorium on debt repayments as a way of rechanneling resources back into wages. A repudiation of the debt has

BOLIVIANS STAGE

Bolivian workers staged a general strike yesterday against the government's economic policies only hours after President Víctor Paz Estenssoro swore in a new cabinet committed to controlling inflation, Reuters reports from La Paz.

The 24-hour strike closed down factories and mines and disrupted rail service, but shops in La Paz remained open and public transport in the city was largely unaffected.

The President reshuffled his cabinet to breathe new life into his anti-inflation drive, appointing Senate

Striking meat processors face fresh threat

BY TERRY DODSWORTH IN NEW YORK

TRADE UNIONS fighting a bitter five month strike over wage cuts at Hormel, one of the leading US meat processing companies, faced a serious challenge yesterday when the group's Austin plant reopened following the intervention of the National Guard in the dispute.

Mr Daryl Arnold, the plant manager, refused to say yesterday how many workers had entered the building, but he claimed that a number had been interviewed and given

jobs. The build up in production, he added, would be gradual.

The dispute at Hormel, which has plants around the country but is based in Austin, has become the most prominent battleground for the US trade union movement's fight against the trend to reduce wages in many basic industries.

The company claims the hourly rate of \$10 that it is offering the

1,500 Austin workforce remains substantially better than rates in the rest of the industry, which are sometimes as low as \$8.50 an hour. The \$10 figure was reached after several arbitration hearings which increased the company's initial proposal of \$8.25 an hour, but it remains under the \$10.60 paid at the Austin plant until last August.

The union sees itself as struggling against the trend to cut wages and living conditions

ABC gives go ahead to controversial TV series

"AMERIKA," the TV series Moscow wanted killed, has survived political pressure and the ABC network has decided to go ahead with production of the film depicting the US under fictitious Soviet rule, AP reports from New York.

The proposed 12-hour series has been in production limbo for several weeks, but it received approval from ABC this week. Production will start in two months, ABC said, and it is to be broadcast in Spring 1987.

"In light of the inherent dramatic quality of the material, the decision to present 'America' was an easy one," said Mr Brandon Stoddard, president of ABC Entertainment, a division of ABC.

But political pressure suggested otherwise — first from the Soviet Union to cancel the project in the name of detente, then from a Reagan Administration official to carry on with the production in the name of freedom.

Two weeks ago, Mr William Bennett, Secretary of Education, said postponing the filming was "a bad lesson for our children."

Soviet Embassy officials in Washington were not available for comment.

US to phase out use of all asbestos

THE US Environmental Protection Agency (EPA) announced yesterday it intends to ban immediately five product categories containing asbestos and phase out all other asbestos use over 10 years, AP reports from Washington. "We are taking this action because of the significant and well-documented threat to health that asbestos represents," Mr Lee Thomas, the EPA administrator, said.

It could take as long as a year to complete work on banning the five product categories, which he said account for about one-third to one-half of the estimated 300,000 tons of asbestos used in the US annually.

The product categories are: saturated and unsaturated roofing felt, flooring felt and asbestos-felt-backed sheet flooring, vinyl-asbestos floor tiles, asbestos-cement pipe in fittings, and asbestos clothing used by firemen.

market and Fokker now claims to control 65 per cent of the market.

The big question is how long the Fokker 50 and Fokker 100 will remain competitive. Airbus, the consortium of British, French, West German and Spanish companies, plans to launch its 150-seat A320 in the spring of 1988, and by the 1990s many airlines will have finished replacing their smaller aircraft.

More threatening still is the revolutionary new propfan, an engine concept that is similar to the traditional turboprop but uses differently-shaped blades and more of them. Boeing, the world's largest civil aircraft manufacturer, announced in November that it would flight test a propfan on its proposed 777, claiming the fuel-efficient engine would help reduce seat-mile costs by 60 per cent compared with conventionally-powered aircraft. Boeing's move could herald a trend for the industry.

Fokker has a small team of experts studying the propfan technology but Mr Swartout is confident that his new aircraft will remain competitive until well into the 1990s. "New technology won't break through before the 1990s and until the turn of the century we will stay up to date," he forecasts.

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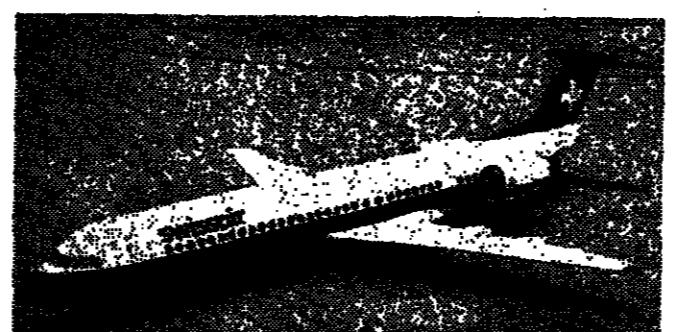
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WORLD TRADE NEWS

Fokker finds its feet in the short-haul market

BY LAURA RAUN IN AMSTERDAM



FOR THE first time in years, Fokker seems to be in the right place at the right time. The Dutch aerospace company has suffered an erratic decade marked by red ink, an aborted venture with McDonnell Douglas and a corporate divorce from VFW of West Germany.

But now it is launching two new planes into a buoyant market and has a record number of orders and prestige buyers last year.

In hand are 38 sales and 10 options for the new Fokker 50, a 50-seat propjet that was unveiled two years ago as a modernised successor to the venerable F-27 Friendship. The first deliveries are scheduled for a year from now, to Ansett of Australia.

Fokker's other new plane is also being criticised in Sweden by amateur investors.

The French gun, made by GIAT appeals to the Ministry of Defence because it is the newest of the designs on offer from the three countries and is only just entering production.

The British offer, which is being marketed by the Government-owned International Military Services, involves a gun produced with a 30 km range since 1980 by Vickers Shipbuilding and Construction of the UK. Russia, Sweden and Germany and Otto Melara of Italy.

Ammunition would be provided by a number of companies including Royal Ordnance factories of the UK and Rheinmetall, and towing vehicles would be supplied by Man of West Germany.

This offer fell from political favour with the Indian Government last year at a time when British bids for a variety of projects were running into trouble. But it has now been revived with the launch recently of the long-range gun.

The Soviet Union stipulated joint Comcoast investments in recent pipeline projects on its territory because of the growing cost of extracting gas and oil in Siberia.



The Partnership in action. From left to right: Bernd Dubinski, Corporate Controller for Pepsi in Germany; Curt Schade, Chase Service Products; Dietrich Kube, Chase Relationship Manager; and Roland Behring, Accounting Manager, Pepsi in Germany.

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The Chase Partnership



THE MANAGEMENT PAGE

JUST FIVE years ago it was one of the most glamorous stocks on the London market, widely hailed as Britain's fastest growing company.

But last week Burnett and Hallamshire, the coal mining and property group, was only saved from the receivers when a packed meeting of its shareholders, in the four function room of a Sheffield hotel, voted through a severe financial rescue package dictated by the company's bankers.

The shareholders were in an angry mood, and understandably so, for the full horror story behind the collapse of Burnett and Hallamshire only emerged in documents accompanying the rescue deal.

The Burnett affair may lack the political drama of the Westland battle, which has overshadowed it in recent weeks, but it can nevertheless lay claim to considerable importance. For example, the company's losses are larger than those of Westland; second, the affair involves important principles of accounting; and third, it is a cautionary tale of a business going too far too fast, helped along in its early stages by an enthusiastic stock market.

"Most of the problems... have come about as consequence of a business which has expanded too quickly into activities for which it had inadequate financial and management resources," acknowledges Tom Carille, who recently became chairman to oversee the rescue efforts.

Many observers would also argue that the company's extravagant ambitions were reinforced by its accounting methods, and its particularly heavy recourse to off-balance sheet finance. The rescue documents show that by March 1984 Burnett's overall borrowings, including hire purchase liabilities, totalled £154m, compared with shareholders' funds of £108m. Some £28m of the borrowings were off-balance sheet, albeit disclosed as contingent liabilities.

"Burnett," said one trustee banker, "carried off-balance sheet financing to a new art." This kind of financing is often designed to present a better gearing ratio to the world. For example, company "A" may set up company "B," which is not a legal subsidiary, and therefore does not have to be consolidated into its accounts even though company "A" is ultimately responsible for such liabilities as it has guaranteed.

Such techniques can seriously mislead the users of financial statements. The Institute of Chartered Accountants is so concerned about the practice that it recently issued a technical

Burnett and Hallamshire

Rescue from a financial minefield

Martin Dickson charts the events which brought the UK coal mining and property group to the edge of collapse

cal release both to offer advice and stimulate debate. This says members should consider the economic substance of transactions, and not just their legal form, when deciding the appropriate accounting treatment.

The Burnett story—which is likely to be cited as important evidence in this accounting debate—goes back to the late 1970s when George Helsby, the company's finance director, took over first as managing director and then as chairman.

But by the end of 1983 Burnett, founded in 1921 as a coal delivery company, had grown into a reasonably sized energy business, focused mainly on coal; it was the largest open-cast mining contractor to the National Coal Board.

Helsby, a short, dapper man who drove a powder-blue Rolls-Royce, had much greater ambitions and set about turning Burnett into a substantial player in the international energy business.

Burnett's share price soared as he set out on a remarkable acquisition programme, much of it financed by share issues: coal mines in Pennsylvania and South Africa, lignite reserves in Northern Ireland, lignite properties in California, feasibility studies in the Philippines, investments in Tierra Del Fuego... At one stage in 1981 Burnett was buying a company a month. Helsby would say to his staff: "Have we bought anything this morning?"

Expansion continued through 1982 and early 1983, even though the shares by then were well below their peak as City sceptics asked whether the company was moving too fast. A

hefty rights issue did not help market sentiment, and now did signs that the group had problems with one of its largest acquisitions—a majority stake in the South African mining group Rand London.

Nevertheless, Helsby continued to exude optimism. In the 1983 annual report issued in June, he declared that the stage had been prepared for "further impressive achievement" and he predicted "further substantial growth" in the current year and beyond."

Under Grayson's leadership, Burnett began to retrench. But it could not move far enough as problems crowded in on all sides. The year-long British coal strike hit its bread-and-butter opencast operations; the Iran-Iraq war battered its construction contracting work in Iraq.

Apart from these external factors, it was trying to put right three acquisitions which had turned into nightmares: Californian property, PBS coal in Pennsylvania, and Rand London. However, as is shown below, the company's shareholders were given little indication of the severity of these problems, which were to end in a cash crisis.

To judge from the company's annual reports, Burnett's expansion into Californian prop-

erty in the early 1980s seemed at first to be going well. In 1982, Helsby spoke of its "substantial profits". In 1983, there was a £2.3m contribution to group operating profits of £30m from the sale of one development, Dart Square.

In all, £11.8m profits were taken into the accounts of this sale in 1982 and 1983, but they have now had to be written off. Dart was sold to a joint venture in which Burnett had a 50 per cent share. The other partner had an effective right of withdrawal if planning permission was not obtained—which it never was—and no cash changed hands in the deal. Burnett simply took the profits on the sale into the balance sheet as a debtor.

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At the time, the company said the deal had been secured on "advantageous terms." What it did not reveal

was that only emerged in the rescue operation—was that it had agreed to pay the vendors a minimum annual royalty of £7.5m a year for 22 years, irrespective of whether any coal was mined, but subsequent collapse of coal prices.

By 1984, Burnett had a commitment to six speculative developments in California, which relied entirely on the company for funding until they were completed, tenanted and sold. But it was only in August of that year that the company put a significant management presence on the ground there.

Moreover, the joint venture nature of these deals allowed Burnett to keep the substantial debt involved off its balance sheet. By the time of the 1984 accounts, its California borrowings totalled £28m-£29m, but these appeared anonymously under a general contingent liability for "guarantees amounting to £41.25m in respect of certain contracts and undertaken entered into in the ordinary course of business."

With problems mounting on all sides, the company tried to reduce its exposure in California, but a downturn in the property market and a change in tax legislation aborted two sales early in 1985. This, coupled with the burden of continuing to service the debt, played a major role in triggering the cash crisis.

The shortage of funds meant that Burnett was unable to meet the terms of a 1983 deal under which it acquired a 24 per cent stake in PBS, a Pennsylvania coal company, for £2.4m, with an agreement to buy the rest of the equity in stages for a further £7.6m.

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—and what only emerged in the rescue operation—was that it had agreed to pay the vendors a minimum annual royalty of £7.5m a year for 22 years, irrespective of whether any coal was mined, but subsequent collapse of coal prices.

Meanwhile, 51 percent-owned MinCorp Shipping, drawn up during the rescue operation, was heavily qualified. Moreover, the company took the view that a balance sheet drawn up in accordance with the letter of Schedule 4 of the companies act would not give a "true and fair view" of its position. It therefore published an adjusted 1985 balance sheet alongside the normal one, showing the effect of consolidating its interests in PBS and MinCorp Shipping. Grant Thornton declined this week to comment further on Burnett's accounts.

The rescue has involved rationalisation and write-downs in the year to March 1985 of £16m, leaving a £4.2m deficit of shareholders' funds.

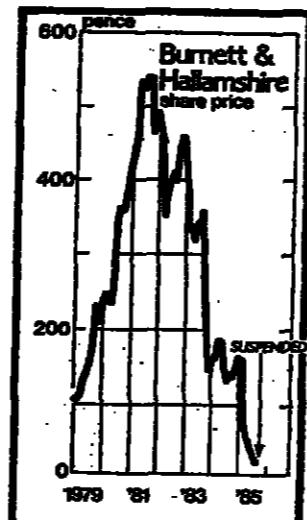
These include £45m on Californian property, £13m on Middle East construction, £1.4m on Ghent, £10m on the M.V. Hallam Venture and £7m on PBS Coal, the purchase of which has been renegotiated on less onerous terms.

The package also involves the conversion of £63m of bank debt to equity, but even so the company's future will remain cloudy; borrowings will remain high relative to shareholders' funds and the group will have to carry out further disposals to repay £22m of outstanding capital made available by the banks.

But an even bigger skeleton was hidden in the Rand London cupboard: before Burnett acquired a stake in the company and unknown to Burnett, Rand London's principal subsidiary had committed itself to an onerous five year shipping contract which, it later transpired, it could not meet.

To prevent its probable collapse, Burnett agreed to buy the ship involved—the MV Hallam Venture—on hire purchase of £27.4m.

To keep this off its balance sheet, the deal was done through a new company, MinCorp Shipping and Finance, in which Burnett's public relations adviser, City and Commercial Communications, agreed to hold a majority stake. Burnett, however, guaranteed the performance of the hire purchase contract and was wholly responsible for funding



George Helsby: architect of the coal company's ill-fated expansion

MinCorp's cash requirements and losses.

Although this deal was struck in 1983, shareholders were not told the details until last month's rescue operation.

There is no suggestion that Burnett acted illegally in all this. But many of its bankers and shareholders argue that while its accounts were correct in form, they failed to reflect the substance of the company's position.

Grant Thornton, which has just stepped down as the company's auditor, did not qualify the accounts before 1985.

The 1985 accounts—drawn up during the rescue operation—were heavily qualified.

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Management abstracts

Technology and Competitive Advantage. M. E. Porter in *The Journal of Business Strategy* (US), Winter 85 (13 pages).

Describes the links between technological change and competitive advantage which arise out of technology's role in the company's "value chain" and its ability to achieve lower costs and/or quality differentiation; shows how technology diffusion changes industry structure for better or worse. Discusses methods for selecting a technology strategy—which could concentrate on modest improvements rather than major breakthroughs—and for deciding whether to adopt a role of leadership or "followership."

Looks at the advantages and drawbacks of being a "first mover" in new technology, and the benefits and pitfalls of technology licensing. Gives advice on forecasting the evolution of technology in an industry, and the analytical steps involved in formulating a strategy for turning technology into a competitive weapon rather than a scientific curiosity.

The Caveats in Mentoring. D. W. Myers & N. J. Humphreys in *Business Horizons* (US), July/August 85 (5 pages).

Points to general support for mentoring (by which less experienced personnel are assigned to the more experienced); warns, however, of pitfalls in mentor/protege selection (for instance, the dangers of discrimination), in the monitoring process (e.g. where the mentor is too busy or is a bad tutor), and in the aftermath (e.g. where the mentor falls out of favour in the organisation and the protege suffers).

Public speaking for women. B. Schüller-Kiske in *Assistenz* (Fed Rep of Germany), July/August 1985 (24 pages, in German; English version available).

Maintains that men score over women participants in business discussions; analyses what advantages they have, what women can do to be accepted on equal terms, and to what extent seminar training can help.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at a cost of £4 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wembley HA9 8DJ.

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TECHNOLOGY

IBM enters Risc business . . .

WITH THE introduction of the IBM RT PC this week, IBM became the first mainstream computer maker to take a gamble on reduced instruction set computer (Risc) architecture.

IBM is taking an uncharacteristic technology lead in the new and controversial style of computer architecture which has previously been adopted only by start-up innovators such as Pyramid Technology and Ridge Computers.

Other big computer manufacturers are, however, expected to follow. Hewlett Packard, in particular, is understood to be preparing to launch a Risc-based successor to its line of microcomputers.

Digital Equipment, Data General, Sparc and Honeywell also reportedly have Risc machines under development.

While few industry analysts expect Risc machines to

Louise Kehoe, in San Francisco, on the launch of a new type of CAD/CAM workstation

replace conventional computer architecture in the foreseeable future, the application of Risc techniques in scientific and technical computers can be expected to grow rapidly now IBM has set its seal of approval on the concept.

Basically, Risc, as the name implies, is a computer that has fewer and simpler instructions than most. First developed at the IBM Thomas J. Watson Research Center in the early 1970s, the approach turns computer architecture inside out on their heads.

Over the past several years microprocessor instruction sets have been

developed. In contrast, Risc chips have small, simple sets of instructions.

Reducing the instruction set of a computer is analogous to reducing a person's vocabulary to a small number of short words. Charles Foundry, of Davatech, a research group in Cambridge, Massachusetts, says: "It's like pidgin English. If you say enough of those short words that it can execute in a single machine cycle, about 1.75 billionns of seconds. The micro's operation is speeded because it has fewer instructions to search through and its basic commands are easier to execute."

. . . and takes aim at a fledgling industry

The desktop version of the IBM RT PC.

California, have built their RT PC is \$11,700, not including software or a monitor.

Recently, Digital Equipment Corporation has also established itself as a big hardware supplier in the CAD/CAE market with its Microvax computers.

IBM will have a big impact in this market. "For 1986, they will sell 20,000 to 25,000 units," predicts Egil Juliussen, chairman of Future Computing, a market research firm. "With an average selling price of between \$15,000 and \$20,000 that is half a billion dollars in sales." The base price of the

long ones. And Risc researchers found that computers use the same few basic instructions most of the time. This is particularly so in scientific and engineering applications where many of the programs are produced by compilers (computer language translators) that do not take as much advantage of the "rich language" of complex instruction sets as the hand-written codes of business programs.

So the instruction set on the IBM RT PC microprocessor is reduced to basic often-used commands, such as add, subtract, shift and compare, that it can execute in a single machine cycle, about 1.75 billionns of seconds. The micro's operation is speeded because it has fewer instructions to search through and its basic commands are easier to execute.

David Lascelles on an extraordinary banker

ALTHOUGH new technology is reshaping the banking business, root and branch, most UK banks are run by people trained as bankers rather than experts in computers and electronics.

A rare exception is Western Trust and Savings, a licensed deposit-taker based in Plymouth. Its new managing director, Mr Bill Murphy, spent his formative career years in computer technology. He specialised in banking later.

Not that Mr Murphy is at an advanced age. Still only 38, he took over the top job last August and should live to see plenty more change in banking. But he and colleagues have already won Western Trust a reputation far beyond its size for turning new technology to good account.

He recently scored a coup by licensing a \$1m (£710,000) bank management package to Citibank Savings, the UK subsidiary of the New York banking giant, which prides itself on its technological excellence. "They evaluated the market very carefully. It's an important endorsement for us," he said.

Mr Murphy started his career on the computing side of companies such as Hill Samuel and ICL. He moved to Citibank in the 1970s to work in its European Systems Group in France, Switzerland, the Gulf, Belgium and the UK, specialising in retail banking.

From 1976 to 1980 he worked in corporate banking in Brussels, then he joined the Royal Bank of Canada, Canada's largest bank, which had just bought Western Trust and Savings as an entree into the UK retail banking market. Mr Murphy was given the job of automating it.

As banks go, Western Trust was tiny: a balance sheet of £100m and about 30 branches scattered around southern England and the Midlands. But the Royal Bank was prepared to invest several million pounds to make it one of the most technologically advanced banks in the UK.

"We have had the luxury of automating the bank from top to bottom," he says. "The Royal decided that having gone into the market it needed a new operating system which could delay the flow of essential software applications."

Both factors will give competitors a little breathing space - time in which to regroup and respond to IBM's new challenge, he says.



Bill Murphy: a coup

Banking on a high-tech expert

bank is offering to other institutions. (Tamar is the name of the river separating Devon and Cornwall. The other is the ATM consortium, a network of banks and building societies.

It is Tamar that has been licensed to Citibank. It enables the user to keep a composite picture of a customer's relations with a bank: the state of his account, his borrowings and other dealings, like insurance, and personal details. This is seen to be a useful tool for marketing other financial services.

Armed with it, Western Trust is trying to set up agency banking with retailers which will enable them to offer financial services, such as loans, and act as an outlet for Western Trust's banking services.

This is done through a terminal installed in the agent's premises and linked directly to Western Trust's computers in the basis of a service which the

Plymouth. The programme has been designed so that non-banking retailers can understand the questions and feed in the right information.

Mr Murphy says: "Banking is basically a very simple business, though it does need a great deal of expertise. I'm not sure that banking will ever be fun. But we can make it attractive and amenable to the consumer." He believes technologists must put themselves in the consumer's shoes and make sure that technology is used.

Western Trust's first deal was with Irish Life, the life insurance company which is using Tamar to expand its range of financial services. Other insurance companies are interested.

Last month Western Trust signed on Wickes, a chain of home improvement shops, for Tamar. Wickes' customers can get credit in its stores through bank terminals, and obtain mortgages and other financial services as well. They can even open a bank account; the cheques are labelled Wickes but the small print makes clear Wickes is the bank's agent.

Mr Murphy sees scope for extending the service to other retailers, especially those with a good local reputation who will give the bank a strong start in new markets.

He is also aiming at small independent professional firms such as estate agents and solicitors who might want to offer financial services.

It is extending its reach through Link, which it helped found with National Girobank. Link now has 24 members, including many of the UK's largest building societies, Citi-bank Savings, American Express, Diners Club and the Co-op Bank. The first Link machines are already working: there should be 1,000 of them by the end of the year, and possibly double that by the end of next, making it one of the largest ATM networks in the UK.

But technologically oriented though he is, Mr Murphy stresses that the bank is still basically in the business of retailing financial services, and that technology must remain a means to supplying them and not an end in itself.

"We do not see ourselves being directly in the software business," he said. "Because of this, the bank has engaged Software Sciences, the software subsidiary of Thorn EMI, to market, install and provide after sales support to licensees of the Tamar system."

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R and D spending up in US

INDUSTRY in the US is stepping up its support of research in areas such as electronics, communications, sensors, advanced machinery and energy use, according to a study on research and development for 1986 by the Economic Foundation.

The US's total research and development bill for the year will be \$116.5bn (£83bn), an increase in real terms of 4.4 per cent on 1985. Of the total, industry will contribute 49.8 per cent and the US Government 46.7 per cent with the rest coming from academic and non-profit organisations.

According to the study, the aerospace industry in the US will be the leader in spending, accounting for \$18.5bn, of which 78 per cent will be funded by the US Government.

Other industries rely more on their own funds. Communications will spend \$17.1bn (60 per cent funded by industry); and electrical machinery \$11.8bn (£8.5 per cent from industry).

The chemical industry will spend \$9.8bn (94.2 per cent from industry); food and transport \$7.7bn (£5.8 per cent from industry); and professional and scientific instrument companies \$7.0bn (£5.1 per cent from industry). Details from Battelle Institute, Columbus Division, 505 King Avenue, Columbus, Ohio 43201-2693.

Welding with an electronic beam

WENTGATE of St Ives, near Huntingdon, is selling a new range of machines for welding metal objects with electron beams at low voltages.

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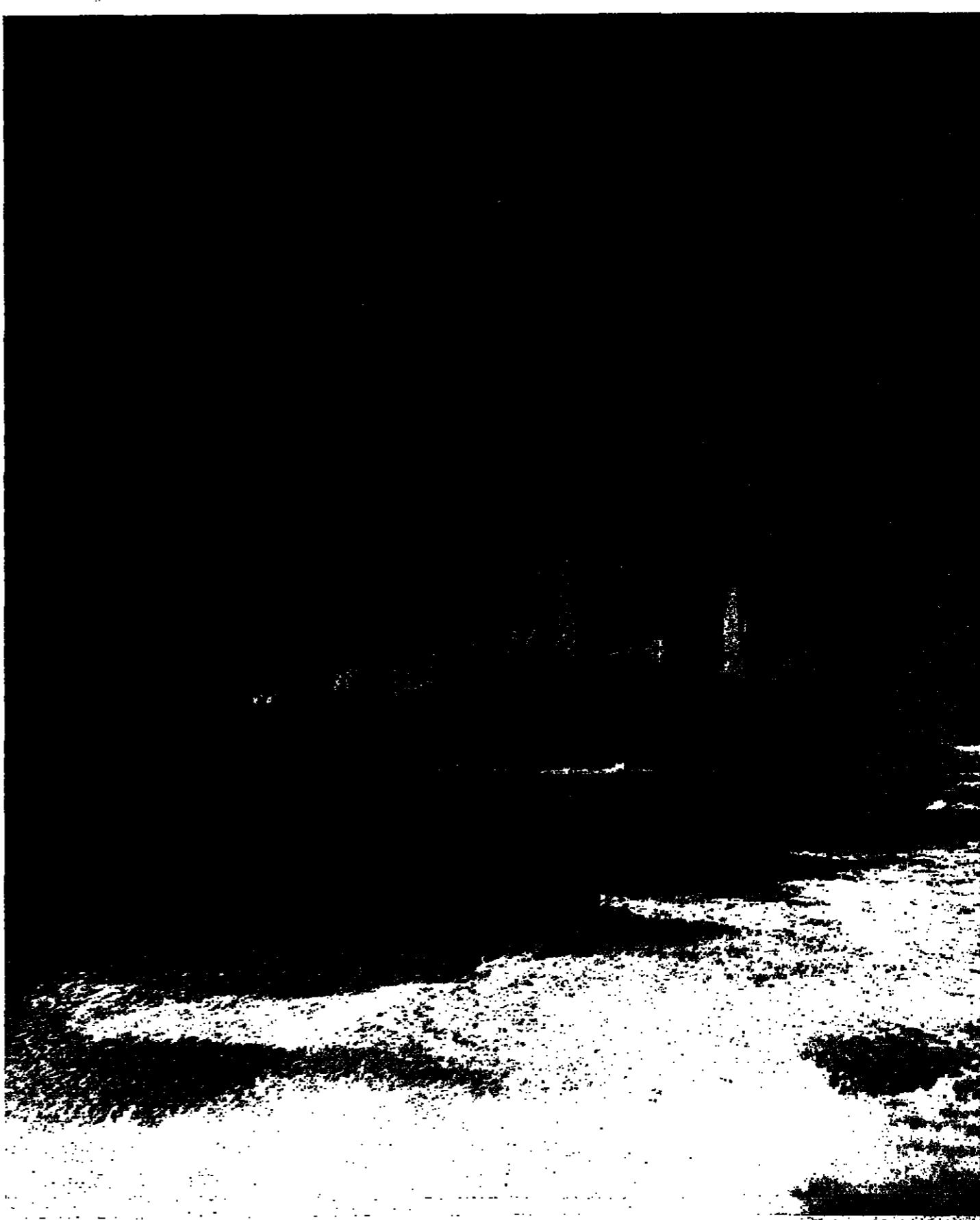
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00051	02142	03651	05111	06209	08711	07603	08264	08005	08222	08787	05202	12205	12222	14373	14316	14554
00052	02143	03652	05112	06210	08712	07607	08265	08006	08223	08788	05203	12210	12223	14375	14317	14557
00053	02144	03653	05113	06211	08713	07608	08266	08007	08224	08789	05204	12211	12224	14376	14318	14558
00068	02148	03658	05117	06213	08713	07621	08277	08008	08225	08790	05205	12213	12225	14348	14322	14662
00070	02160	03630	05311	06201	08691	07628	08278	08008	08226	08790	05206	12214	12226	14348	14323	14665
00071	02161	03631	05312	06202	08692	07629	08279	08009	08227	08791	05207	12215	12227	14349	14324	14667
00130	02164	03634	05341	06237	08695	07637	08283	08010	08228	08792	05208	12216	12228	14350	14325	14667
00133	02165	03635	05346	06238	08696	07638	08284	08010	08229	08793	05209	12217	12229	14350	14331	14668
00170	02166	03636	05347	06239	08697	07639	08285	08011	08230	08794	05210	12218	12230	14351	14332	14669
00171	02168	03638	05352	06238	08698	07640	08286	08011	08231	08795	05211	12219	12231	14352	14333	14671
00172	02169	03639	05353	06242	08699	07641	08287	08012	08232	08796	05212	12220	12232	14353	14334	14672
00173	02170	03640	05354	06243	08700	07642	08288	08012	08233	08797	05213	12221	12233	14354	14335	14673
00174	02171	03641	05355	06244	08701	07643	08289	08013	08234	08798	05214	12222	12234	14355	14336	14674
00175	02172	03642	05356	06245	08702	07644	08290	08013	08235	08799	05215	12223	12235	14356	14337	14675
00176	02173	03643	05357	06246	08703	07645	08291	08014	08236	08800	05216	12224	12236	14357	14338	14676
00177	02174	03644	05358	06247	08704	07646	08292	08014	08237	08801	05217	12225	12237	14358	14339	14677
00178	02175	03645	05359	06248	08705	07647	08293	08015	08238	08802	05218	12226	12238	14359	14340	14678
00179	02176	03646	05360	06249	08706	07648	08294	08015	08239	08803	05219	12227	12239	14360	14341	14679
00180	02177	03647	05361	06250	08707	07649	08295	08016	08240	08804	05220	12228	12240	14361	14342	14680
00181	02178	03648	05362	06251	08708	07650	08296	08016	08241	08805	05221	12229	12241	14362	14343	14681
00182	02179	03649	05363	06252	08709	07651	08297	08017	08242	08806	05222	12230	12242	14363	14344	14682
00183	02180	03650	05364	06253	08710	07652	08298	08017	08243	08807	05223	12231	12243	14364	14345	14683
00184	02181	03651	05365	06254	08711	07653	08299	08018	08244	08808	05224	12232	12244	14365	14346	14684
00185	02182	03652	05366	06255	08712	07654	08300	08018	08245	08809	05225	12233	12245	14366	14347	14685
00186	02183	03653	05367	06256	08713	07655	08301	08019	08246	08810	05226	12234	12246	14367	14348	14686
00187	02184	03654	05368	06257	08714	07656	08302	08019	08247	08811	05227	12235	12247	14368	14349	14687
00188	02185	03655	05369	06258	08715	07657	08303	08020	08248	08812	05228	12236	12248	14369	14350	14688
00189	02186	03656	05370	06259	08716	07658	08304	08020	08249	08813	05229	12237	12249	14370	14351	14689
00190	02187	03657	05371	06260	08717	07659	08305	08021	08250	08814	05230	12238	12250	14371	14352	14690
00191	02188	03658	05372	06261	08718	07660	08306	08021	08251	08815	05231	12239	12251	14372	14353	14691
00192	02189	03659	05373	06262	08719	07661	08307	08022	08252	08816	05232	12240	12252	14373	14354	14692
00193	02190	03660	05374	06263	08720	07662	08308	08022	08253	08817	05233	12241	12253	14374	14355	14693
00194	02191	03661	05375	06264	08721	07663	08309	08023	08254	08818	05234	12242	12254	14375	14356	14694
00195	02192	03662	05376	06265	08722	07664	08310	08023	08255	08819	05235	12243	12255	14376	14357	14695
00196	02193	03663	05377	06266	08723	07665	08311	08024	08256	08820	05236	12244	12256	14377	14358	14696
00197	02194	03664	05378	06267	08724	07666	08312	08024	08257	08821	05237	12245	12257	14378	14359	14697
00198	02195	03665	05379	06268	08725	07667	08313	08025	08258	08822	05238	12246	12258	14379	14360	14698
00199	02196															

Strike nears as Murdoch print talks collapse

BY JOHN LLOYD AND HELEN HAGUE

STRIKE ACTION at News International (NI) newspapers in the UK now seems inevitable after the breakdown of talks yesterday between Mr Rupert Murdoch, the group's chairman, and four print unions.

The group's Sunday papers - The Sunday Times and the News of the World - are the most likely targets, with the strike set to spread to The Times and The Sun next week.

Mr Murdoch said after the talks that the breakdown was "tragic" and that a strike was "very likely. I think the unions are determined to take me on."

Ms Brenda Dean, general secretary of Sogat '82, said that the proposals presented by Mr Murdoch for printers at the existing NI sites in London were "even worse" than those demanded for the new printing plant in Wapping, east London.

Mr Murdoch told the unions that he was looking for "thousands" of redundancies from the 6,000 labour force and that future contracts of

employment to be signed once the existing contracts ran out in July would be legally binding. However, he also offered a minimum of five years' security of employment for those printers left in the company.

Levies are already being taken at national newspaper chapels (union branches) and calls are being made for pickets and for "local action groups" to stop distribution throughout the country.

Leaders of the five print unions, including Mr Eric Hammond, general secretary of the electricians' union EETPU, will meet today with Mr Norman Willis, the general secretary of the Trades Union Congress (TUC) to discuss the worsening position.

The EETPU - which was not represented at yesterday's meeting with Mr Murdoch - has softened its anti-TUC stance by postponing a meeting with NI next Wednesday, in deference to Mr Willis's request for no unilateral meeting between unions and the company.

New paper planned

BY RAYMOND SNODDY

ANOTHER new Sunday newspaper, with the working title of the Sunday Globe, is being planned for launch in the spring. The project is being put together by Mr Nicholas Leonard, a director and London editor of the Irish Independent News-paper Group.

A decision on whether or not to go ahead with the colour tabloid, concentrating on entertainment and aimed at the Sunday Mirror

and Sunday People market, is due to be taken in early February.

The longer term aim, if the project is successful, would be to turn it into a national daily.

It is believed that several leading regional newspaper groups and City of London institutions are interested in the venture.

If the Globe goes ahead it will have to fight its way in an increasingly crowded market.

Britain, France plan high-speed trains

BY ANDREW FISHER, TRANSPORT CORRESPONDENT

A NEW GENERATION of high-speed trains that are twice the length of those now used in the UK will be jointly developed by Britain and France for services through the proposed Channel tunnel in the 1990s.

They will be able to carry some 750 passengers at peak periods and will be about 400 metres long. British Rail's (BR) present high-speed trains are up to 250 metres and can carry about 550 people.

Mr Nicholas Ridley, UK Transport Secretary, pushed hard in last week's final negotiations on the tunnel for a rail development deal in which both countries would share equally, although France wanted its own fast train technology to prevail.

The two countries will invest about £1bn at today's prices in equipment, track and station facilities. BR's share will be around £400m, as it needs to spend less on the railway infrastructure.

BR will spend roughly £200m each on rolling stock and locomotives and on station and track improvements. This will include a new international terminal at London's Waterloo Station increased passenger

Molins to transfer production

MOLINS, the cigarette-making machinery manufacturer, yesterday announced that it intended to close its manufacturing plant in Deptford, South London and transfer operations to its plant in Sanderton, Buckinghamshire, with a new group headquarters at Milton Keynes, north-west of London, writes Les Wood.

The Deptford plant, employing more than 400 people, makes packaging machinery. Molins stressed yesterday that it was in discussions with unions and as many jobs as possible would be transferred to its other plants. The move would be over two years.

Last December a £40.8m management buy-out failed at Molins. The buy-out move was largely prompted by BAT Industries, which holds a 29.9 per cent stake in the business, when it indicated that it did not view the shareholding as part of its long-term interests.

Molins, which sells more than 90 per cent of its products abroad to private and state-owned cigarette makers, has been on a declining profit trend in recent years. In 1984 it recorded pre-tax profits of £2m compared with £12m in 1982.

Over the last 18 months Molins, under strong competitive pressure in its world markets, has closed a production plant in Northern Ireland and made nearly 1,000 of its 3,750 workforce redundant.

TALIS aimed at settling the teachers' pay dispute in England and Wales resume today at the conciliation service Acas, with the employers expected to improve their pay offer but on strict conditions.

The employers are likely to say they will go beyond the last offer of 6.9 per cent this year, or 7.5 per cent in a full year, only if there is a guaranteed end to disruptive action in schools and a commitment by the unions to enter negotiations on salary restructuring.

HAWKER SIDDELEY has denied reports that the Ministry of Defence put pressure on it to bid for the management of the big naval dockyard at Devonport, south-west England. About 2,000 engineering workers walked out in protest at the privatisation plans, as representatives of Hawker and the US-owned Foster Wheeler group visited the yard.

It has also been announced that Sir Arnold Hall, Hawker chairman and one of the leading industrialists of the post-war period, is to retire in May.

A PROFESSIONAL fraud investigator has been recruited by the Government's Export Credits Guarantee Department (ECGD) to work in a newly created internal "fraud squad" aimed at deterring fraud by ECGD staff and outsiders and at launching inquiries into specific suspected cases of fraud or malpractice.

A SPECIAL delegates conference of the Civil and Public Services Association, the biggest Civil Service union, yesterday voted to reject the Government's offer of a pay determination system for civil servants and to prepare for an all-out national strike by the end of April.

Metal Box and Alcoa in plastics venture

BY TONY JACKSON IN LONDON AND TERRY DODSWORTH IN NEW YORK

METAL BOX, the UK packaging group, is to set up a \$100m (£27m) joint venture in the US with Alcoa, the US aluminium producer, to make plastic food packaging.

The venture will involve the manufacture at several US sites of new forms of plastic packaging developed by Metal Box at its research establishment at Wantage, Berkshire, west of London.

Although Metal Box has been involved in plastic packaging in the UK for 30 years, its plastics business in the US has only just got off the ground with the test-marketing of Coca-Cola in plastic bottles in Columbus, Ohio.

However, the group has other US interests, ranging from cosmetics

packaging to engineering, which last year produced trading profits of £11.5m on sales of £187m.

Mr Brian Smith, Metal Box's new chairman, said the Alcoa deal would fulfil two group objectives: to expand in the US and to develop plastics technology for the packaging of high-value-added foods.

Sites for US plants for the joint venture have not yet been chosen.

In a separate statement, Metal Box said it was considering the sale of Metal Box Can, its US beverage can business.

The operation consists of one medium-sized can-making plant at Carson, outside Los Angeles, whose entire output of tins cans a year is taken by Pepsi Cola.

Austin Rover spends £100m on computers

BY JOHN GRIFFITHS

AUSTIN ROVER said yesterday that it had spent more than £100m since 1982 on computer-integrated engineering technology, and claimed that it now had European leadership in the application of computers to vehicle design.

Mr Harold Musgrave, chairman and chief executive, said the company was in the middle of a technological revolution which is eight years away from the old concept of manufacturing industry.

Austin Rover was describing the technology strategy which it expects to take it into the 1990s. It is based on the use of a common com-

puterised database for all aspects of the manufacturing process, from initial design to final assembly and embracing component production by outside suppliers.

Mr Musgrave said the technology had been developed to the point where new model lead times had been cut to under four years, with an enhanced ability for more frequent model facelifts and an increased number of model derivatives.

The company said it had experienced "enormous advantages" from "having Honda looking over our shoulder."

UK NEWS

Coats Patons' shares rise after confirmation of bid approach

BY ANTHONY MORETON

COATS PATONS' share price rose by 5p to 201p on London yesterday after an approach from an unnamed suitor.

The Glasgow-based company is the second largest vertically integrated fibres-to-clothes textile concern in the UK, with a turnover in 1984 of £1.68bn. It confirmed it had received an approach but dampened speculation that an announcement would be made before early next week.

Ford increased its pay offer by 24 percentage points and dropped its insistence that individual workers must sign their acceptance of the company's productivity proposals.

Mr Mick Murphy, chairman of the union negotiating side, called the improved offer "a major climb-down" by the company.

The unions attributed the improved offer to the two to one vote for industrial action by Ford's manual workers in a secret ballot under the terms of the 1984 Trade Union Act. Previous offers were voted on by Ford's workers at mass meetings.

The new offer gives increases of between 16 and 18 per cent over two years.

The first year will see a 5% per cent increase on basic rates plus an extra 2.5% per cent for about 10,000 assembly line workers, with an extra 4% per cent all round on practice for radical changes in working practices.

In the second year there will be a further 6% per cent rise all round.

Mr Paul Roots, Ford industrial relations director, said: "The secret ballot put the unions in a much stronger position, because they were completely free of the usual criticisms such as rigging ballots."

The unions and the company are to hold further discussions about Ford's radical proposals for removing demarcations and improving productivity.

Mrs Margaret Thatcher, Prime Minister, is understood to have given enthusiastic support to the bill, which will have its second reading in the House of Commons in two weeks' time and should be law by the summer.

The bill will introduce a system of urban regeneration grants under which developers will be able to apply directly to ministers for subsidies.

Grants will be for up to 25% of the capital cost of projects, but the emphasis will be on large-scale redevelopment of whole areas rather than on single buildings.

The provision of jobs and housing will be an important criteria for eligible.

The scheme will be initially funded from the Urban Programme, for which the Environment Department has been allocated £220m this year.

If grants start in the summer, as anticipated, this will inevitably mean that money will have to be diverted from some of the more marginal Urban Programme projects.

Ministers are confident, however, that new money will be allocated by the Treasury for 1987-88.

The scheme will allow ministers to bypass authorities that are said to have been less than enthusiastic in channelling public money to private developers.

The main "culprits" are said to be Manchester, Liverpool and some of the London boroughs.

The scheme will be initially

agreement level.

This suggests that the approach is from within the industry rather than outside. Vantona Viyella, Total and Illingworth Morris all declined having made a bid or being approached with a bid. But Courtaulds, the world's largest integrated textiles-to-clothes concern, refused to comment.

"We never make any comments on market rumours," the company said.

Within the City of London the news of the approach did not come as a surprise.

"Coats has been the most likely target for a bid in the textiles sector for some time," de Zoet & Bevan commented.

Although Coats Patons is best-known for its threads and sewing products, it has a widely diversified international business that could attract a counter-bid from a purely

commercial point of view.

At last night's price of 201p, Coats

is capitalised at £537m.

University chiefs demand reform of funding policies

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

HIGHER education was not a luxury. There was a need to increase the numbers studying engineering and science, but the national interest required that there should be no undervaluing of the humanities.

It was equally important to reinforce Britain's research and development activity, much of which takes place in universities.

Expenditure on that, excluding military projects, was running at only 1.8 per cent of gross domestic product compared with 2 per cent in the US and 2.5 per cent in Germany and in Japan.

But the institutions did not deny the need to improve their effectiveness. Universities needed to be more flexible about admitting students to give schools room to broaden pupils' curriculums to include literature and numerate studies up to the age of 18.

The institutions were not doing enough to develop students' personal skills.

A further increase in links with companies to improve the transfer of technology from academic laboratories to industry was required, as were links between universities to avoid duplication. Company managers would have to be more willing to take the initiative in collaboration to improve employees' training.

Cuts in spending on research had led to a reduction of about a tenth in the number of British-domiciled students taking master and doctoral degrees.

There was a need for changes in the universities' systems for employing academic staff.

The Future of the Universities, committee of vice-chancellors and principals, 29 Tavistock Sq, London WC1H 9EZ, £1.

Move to change inner-city aid

BY KEVIN BROWN

THE GOVERNMENT is planning to take powers allowing it to deprive some Labour-run local authorities of control over grants paid to private sector developers in the inner cities.

Mr Kenneth Baker, the Environment Secretary, has added the new powers to the Housing and Planning Bill due to be published today.

The bill also gives the Government power to direct councils to abolish virtually all planning controls in specific areas.

Ministers say the bill is intended as a two-sided attack on delays in inner city development projects caused by "obstructive" local authorities.

Mrs Margaret Thatcher, Prime

Minister, is understood to have given enthusiastic support to the bill, which will have its second reading in the House of Commons in two weeks' time and should be law by the summer.

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Ministers are confident, however, that new money will be allocated by the Treasury for 1987-88.

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The scheme will be initially

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AIR CALL

UK NEWS—PARLIAMENT and POLITICS

Full text of the Prime Minister's statement to the Commons

MRS MARGARET THATCHER, the Prime Minister, made the following statement to the House of Commons yesterday:

With permission, Mr Speaker, I wish to make a statement on the outcome of the inquiry into the disclosure of certain information in my Honourable and Learned Friend the Solicitor General's letter of January 6.

As the House knows, the chairman of Westland, Sir John Cuckney wrote to me on December 30, 1985 asking whether Westland would no longer be considered a European company by the Government if a minority shareholding in the company were held by a major international group from a Non-EU country outside Europe.

This question was of fundamental importance to the company in making its decision as to what course it was best to follow in the interests of the company and its employees.

It was therefore essential to be sure that my reply should be in no way misleading to anyone who might rely on it in making commercial judgments and decisions.

The reply was accordingly considered among the departments concerned, and the text of my letter of January 1, 1986 was agreed in detail by my Right Honourable and Learned Friend the Secretary of State for Trade and Industry, my Right Honourable Friends the then Secretary of State for Defence and the Chief Secretary, Treasury, and finally by my Honourable and Learned Friend the Solicitor General.

My letter was made public. Two days later, on January

3, my Right Honourable Friend the then Secretary of State for Defence referred to a letter of the same date from Mr Horne of Lloyds Merchant Bank asking him a number of questions, covering some of the same ground as my own reply to Sir John Cuckney. The texts of the letters became public that same day.

My Right Honourable Friend's reply was not cleared or even discussed with the relevant Cabinet colleagues.

Moreover, although the reply was also material to the commercial judgments and decisions that would have to be made, my Honourable and Learned Friend the Member for Henley's [Mr Heseltine] letter of January 3, which as the House will recall had already been made public.

On the morning of January 6 My Honourable and Learned Friend the Solicitor General wrote to my Right Honourable Friend the then Secretary of State for Defence.

He said—and I quote: "It is foreseeable that your letter will be relied upon by the Westland board and its shareholders."

"Consistently with the advice I gave to the Prime Minister on December 31, the Government in such circumstances is under a duty not to give information which is contrary to the particular interest of any other particular.

"On the basis of the information contained in the documents to which I have referred, which I emphasise are all that I have seen, the sentence in your letter to Mr Horne does in my opinion contain material inaccuracies in the respects I have mentioned, and I therefore must advise that you should write again to Mr Horne cor-

recting the inaccuracies."

I have quoted extensively from the letter which was published a week ago. As it has already indicated, it was especially important in this situation for statements made on behalf of the Government, on which commercial judgments might be based, to be accurate and in no way misleading.

That being so, it was a matter of duty that it should be made known publicly that there were thought to be material inaccuracies which needed to be corrected in my Right Honourable Friend the Member for Henley's [Mr Heseltine] letter of January 3, which as the House will recall had already been made public.

Moreover, it was urgent that it should become public knowledge before 4.00 pm that afternoon, January 6, when Sir John Cuckney was due to hold a press conference to announce the Westland board's recommendation to shareholders of a revised proposal from the United Technologies Corporation/Fiat consortium.

These considerations were very much in the mind of my Right Honourable and Learned Friend the Secretary of State for Trade and Industry when the copy of the Solicitor General's letter was brought to his attention at about 1.30 that afternoon of January 6.

He took the view that the fact that the Solicitor General had written to the then Secretary of State for Defence and the opinion he had expressed should be brought into the public domain as soon as possible. He asked his officials to discuss with my office whether

the report finds, in the light of the evidence, that the Depart-

ment of Trade and Industry should be made, and if so whether it should be made from 10 Downing Street as he said he would prefer.

He made it clear that, subject to the agreement of my office, he was giving authority for the disclosure to be made from the Department of Trade and Industry, if it was not made from 10 Downing Street.

He expressed no view as to the form in which the disclosure should be made, though it was clear to all concerned that in the circumstances it was not possible to proceed by way of an agreed statement.

My office were accordingly approached.

They did not seek my agreement—they considered—and they were right—that I should agree with my Right Honourable Friend, the Secretary of State for Trade and Industry, that the fact that the then Defence Secretary's letter of January 3 was thought by the Solicitor General to contain material inaccuracies, which needed to be corrected, should become public knowledge as soon as possible, and before Sir John Cuckney's press conference.

It was accepted that the Department of Trade and Industry should disclose that fact; and that in view of the urgency of the matter the disclosure should be made by means of a telephone communication to the Press Association.

I should have said that a different way must be found of making the relevant facts known.

The report finds, in the light of the evidence, that the Depart-



Mrs Margaret Thatcher: Information had to go into public domain.

ment of Trade and Industry acted in good faith in the knowledge that they had the authority of the Secretary of State and cover from my office for proceeding.

An official of the department accordingly told a representative of the Press Association of my Right Honourable and Learned Friend the Solicitor General's letter and material elements of what it said. The company was also informed. The information was given to the Press Association on that day.

Insofar as what my office said to the Department of Trade and

Industry was based on the belief that I should have taken that view, had I been consulted, they were right.

My Right Honourable and Learned Friend the Attorney General has authorised me to inform the House that, having considered the report by the Head of the Civil Service, and on the material before him, he has decided after consultation with, and with the full agreement of, the Director of Public Prosecutions and Senior Treasury Counsel, that there is no justification for the institution of proceedings under the Official Secrets Act in respect of any of the persons concerned in this matter.

In order that there should be no impediment to co-operation in the inquiry, my Right Honourable and Learned Friend had authorised the Head of the Civil Service to tell one of the officials concerned, whose testimony would be vital to the inquiry, that he had my Right Honourable and Learned Friend's authority to say that, provided that he received full co-operation in his inquiry, the official concerned would not be prosecuted in respect of anything said during the course of the inquiry.

The Head of the Civil Service did indeed receive full co-operation not only from that official but from all concerned.

My Right Honourable and Learned Friend tells me that he is satisfied that in no way interfered with the course of justice: on the facts as disclosed in the inquiry, there would have been no question of proceeding against the official concerned.

Kinnock leads assault on Dunsinane

LABOUR LEADER Neil Kinnock cast aside Welsh rhetoric and drew a Shakespearean analogy when Mrs Thatcher had finished her extraordinary statement to the House of Commons. Appropriately enough, he took his text from Macbeth, that dark work which is reputed to bring bad luck on those who stage it.

The Opposition parties and some Tory MPs listened with scornful incredulity to the Prime Minister's account of how No 10 and the Department of Trade and Industry had authorised the leak of the Solicitor General's letter on Westland without her knowledge.

PARLIAMENTARY SKETCH

From the way the House greeted this latest bizarre episode, it was evident that the Westland drama, which had strong elements of farce, was taking a grim turn towards Shakespearean tragedy.

The words subterfuge, shabby and sordid flew through an atmosphere thick with intrigue and suspicion. Mr Kinnock encapsulated the feelings of many when he asked why it was necessary to hold an inquiry when everyone in the drama seemed to know of the decision to leak the letter.

The only comparable precedent he believed was the way in which Macbeth murdered Duncan and then ordered a spurious search for the assassins in order to deflect suspicion from himself. Presumably with Lady Macbeth in mind, Mr Kinnock insisted that the stain of guilt would remain with the Prime Minister for the rest of her career.

Facing damaging questions from the Opposition and from several Tories, Mrs Thatcher underwent the most harrowing 50-minute ordeal of her premiership. We had been led to believe that she would put up a robust performance and come out with guns blazing. Far from it. For much of the time, the Iron Lady was forced on to the defensive and seemed hesitant and unsure of herself.

Her defence against her accusers could be summed up in the words of Macbeth: "Thou canst not say I did it; never shake thy gory locks at me."

Throughout these exchanges, Trade and Industry Secretary Leon Brittan, whose blood may be spilled before the final curtain, sat gloomily beside the Prime Minister. Even more wretched was Solicitor General Sir Patrick Mayhew. This well-liked and respected figure sunk his head and at times looked close to tears at the latest revelations in what Labour MPs are calling the "Brittangate" affair.

Some of the most pointed and damaging questions came from the Tory benches. Jerry Wiggin asked whether Sir Patrick had given his approval for the selective leaking of the letter. "No sir, and I deeply regret that," replied a contrite Mrs Thatcher.

At last all Shakespearean dramas, faithful spear carriers came on to speak their lines dutifully before disappearing into the wings.

Tory backbenchers were cast in these roles — stretching credulity to the limit by arguing that it was all a fuss about nothing. Why: those awful Labour Governments were always up to such tricks. Casting himself in the role of a modern Justice Shallow, that bucolic Tory, John Stokes asserted that the good folk of his peaceful constituency in the Midlands cared nothing for these high-falutin' matters.

The sombrely dressed Nicholas Fairbairn, Lord of Fordell Castle in Perthshire, emerged from the gloom to join the Tory backbenchers to argue that the Opposition was only raising bogus points which purported to be matters of principle.

The groundlings cried for silence as former Defence Secretary Michael Heseltine, self-appointed hero of the drama, rose to demand justice and call for the publication of his reply to the Solicitor General. This request was brushed aside by Mrs Thatcher. She felt that, if he had behaved himself and refrained from sending a letter in support of the European consortium, the whole mess would have been avoided.

Meanwhile, as the beleaguered Government braces itself to get through the emergency debate on Monday, Mrs Thatcher should not give up hope. As Malcolm said in Macbeth: "Come what may, time and the hour run through the roughest day."

John Hunt

Tory MPs stunned as crisis over Westland deepens

BY IVOR OWEN

TORY BACKBENCHERS were reduced to stunned silence in the Commons yesterday as an admission by Mrs Margaret Thatcher, the Prime Minister, that Mr Leon Brittan, the Trade and Industry Secretary, and officials at 10 Downing Street were involved in "leaking" part of a letter written by Sir Patrick Mayhew, the Solicitor General, plied the Government deeper into the crisis over the Westland affair.

Her disclosure of this bizarre outcome of the inquiry into the source of the leak, made to the Press Association in an attempt to outmanoeuvre Mr Michael Heseltine before he resigned as Defence Secretary, brought a stinging condemnation from Mr Neil Kinnock, the Labour leader, and some barbed questions from the Government back benches.

To a roar of approval from his supporters, Mr Kinnock told the Prime Minister that her "guilty" part in the attempt to subvert Mr Heseltine dishonestly and covertly would remain with her as an unerasable stain for as long as she occupied 10 Downing Street.

In a scathing denunciation of the entire episode, he said it was the action of a Government which was "not just rotten to the core but rotten from the core."

Mr Kinnock, who will return to the attack when he launches a three-hour emergency debate in the Commons on Monday, contended that the only precedent for the "contrived insincerity" marked by the appointment of the inquiry was when "Macbeth" so fiercely looked round for the murderers of Duncan."

Mr David Steel, the Liberal leader, protested that the inquiry had been a "nine-day charade" and caustically told the Prime Minister that had she been living in the real world, her action in instituting it would have led to her being charged with "wasting police time."

The angry protests on the Opposition benches were momentarily stilled when Mr Alex Fletcher (C), Edinburgh Central, the former Corporate and Consumer Affairs Minister, heavily underlined the fact



Mr Alex Fletcher: Has statement enhanced integrity of Government? Mr Neil Kinnock Government rotten from the core

that the main consideration in

the

minds of many Tory backbenchers was the integrity of the Government.

He asked the Prime Minister: "Are you satisfied that the statement you have made has enhanced the integrity of your Government?"

The Prime Minister replied that she had set up the inquiry and departed from the practice normally followed on such occasions by making a full report to the House at the first opportunity.

In response to a series of probing questions, Mrs Thatcher explained that, because the Solicitor General's letter had been intended to correct "material inaccuracies" contained in a letter written by Mr Heseltine to the bank advising the European consortium seeking to acquire a stake in Westland, "commercially sensitive" factors had governed the timing of the arrangements made to bring it to the attention of the public.

Her insistence that she had not been aware at the time of the arrangements for implementing the "leak" decision, authorised by Mr Brittan and

carried out after officials of the Department of Trade and Industry had consulted members of her Downing Street staff, was greeted with derisive laughter and shouts of disbelief by many of the Opposition benches.

Dr David Owen, leader of the Social Democrats, demanded to know when the Prime Minister's Office first informed her that it had given "cover" to Mr Brittan's decision to authorise the leak.

He maintained that the Prime Minister should have informed her of this fact, rather than the opportunity instead of an institution, an inquiry in the knowledge that her office and, by implication, she herself, was fully involved in this whole sordid affair."

The Prime Minister answered that "an enormous number of facts" had not been known until she received the report of the inquiry on Wednesday.

Pressed by Mr Michael Foot, the former Labour leader, who claimed that Mrs Thatcher must have known all the facts at the time she ordered the inquiry, she declared: "You are not correct. I did not know all the

facts. That was why the inquiry was set up."

Mr Merlyn Rees (Lab, South Leeds) added to the discomfiture of the Prime Minister and Mr Brittan by commenting: "All I know is that if I, as Home Secretary, had set up an inquiry and it came back and said 'you authorised it,' I would have resigned."

Mrs Thatcher repeated that she had not been consulted about the arrangements for bringing the Solicitor General's letter into the public domain, and protest from the Labour benches urged Mr Rees to "have the decency to accept that statement."

She admitted: "I wish the manner of the disclosure had been different and more orthodox."

The Prime Minister said one alternative to the leak would have been a "straight statement" but things were not easy at the time. "Also the people concerned—I say again I was not consulted—were up against very severe time constraints."

In a rare moment of contradiction, Mrs Thatcher admitted in response to a question by Mr Jerry Wiggin (C, Weston

carried out after officials of the Department of Trade and Industry had consulted members of her Downing Street staff, was greeted with derisive laughter and shouts of disbelief by many of the Opposition benches.

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Mr Merlyn Rees (Lab, South Leeds) added to the discomfiture of the Prime Minister and Mr Brittan by commenting: "All I know is that if I, as Home Secretary, had set up an inquiry and it came back and said 'you authorised it,' I would have resigned."

Mrs Thatcher repeated: "I wish the manner of the disclosure had been different and more orthodox."

The Prime Minister said one alternative to the leak would have been a "straight statement" but things were not easy at the time. "Also the people concerned—I say again I was not consulted—were up against very severe time constraints."

In a rare moment of contradiction, Mrs Thatcher admitted in response to a question by Mr Jerry Wiggin (C, Weston

carried out after officials of the Department of Trade and Industry had consulted members of her Downing Street staff, was greeted with derisive laughter and shouts of disbelief by many of the Opposition benches.

Dr David Owen, leader of the Social Democrats, demanded to know when the Prime Minister's Office first informed her that it had given "cover" to Mr Brittan's decision to authorise the leak.

He maintained that the Prime Minister should have informed her of this fact, rather than the opportunity instead of an institution, an inquiry in the knowledge that her office and, by implication, she herself, was fully involved in this whole sordid affair."

The Prime Minister answered that "an enormous number of facts" had not been known until she received the report of the inquiry on Wednesday.

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THE PROPERTY MARKET BY MICHAEL CASSELL

Pension funds put more into property

ENCOURAGED by evidence of the insurance companies was increasingly buoyant tenant demand and rental growth, UK pension funds piled back into the property investment sector during the third-quarter of 1985.

Official figures show that, having drastically cut back property investment transactions in the second-quarter of last year, the funds went on to make their highest quarterly commitment to the direct market since 1981.

Between July and the end of September, the pension funds sank another £283m into the property market, in marked contrast to the historically low £23m total recorded in the previous quarter and well up on the £100m figure for the corresponding period of 1984.

As evidence of an improved market performance has gathered pace, the funds have been competing much more forcefully for small-to-medium sized development opportunities, while actively buying a wide range of standing property investments. Despite the big upturn in third-quarter spending, however, the pension funds committed only £374m to direct property investment during the first nine months of 1985, against £487m in the same period a year earlier.

But while their interest in the property sector was being stepped up, net spending by

Docks development plan stepped up

FREED from the legislative straightjacket which consigned countless acres of unwanted docklands to continuing dereliction, Associated British Ports is rapidly emerging as an active player in the UK property market.

ABP, a wholly-owned subsidiary of publicly-quoted Associated British Ports Holdings, is now involved in a number of major development projects around the UK designed to make use of surplus land assets bequeathed to it after privatisation of the ports industry.

Over the next decade, up to 1,000 acres of unwanted land could be given new commercial uses in a programme aimed at providing a growing source of profits for ABP, set up under the Transport Act 1981 to run 19 ports previously controlled by the British Transport Docks Board.

The activities of the old board—which controlled around 7,500 acres of operational and surplus land at the time of its final demise at the end of 1982—were restricted to port-related business. But the 1981 Act granted new freedoms to ABP and it has since wasted little time in diversifying into property development.

Mr Keith Stuart, chairman of ABP, says: "Previously, our port's interest in property was forcibly confined to port-related assets, unit trusts and a variety of other financial buyers. Now we have just \$5m over there in the previous three months."

For the first nine months of 1985, spending totalled £1.27bn against £1.25bn in the same period of 1984. Most estimates suggest that investment for the year will be higher, having reached around £1.7bn against nearly £1.5bn in 1984. A further modest improvement is likely in 1986.

"Now, the chains are off and

we aim to make significant profits from property development. In time, they might even equal profits arising from our traditional port business."

ABP has several hundred acres of land either subject to development or development proposals and the plan is to try and retain, wherever possible, a share of the created investments. According to Stuart: "We want to avoid a situation in which we are simply selling off our land assets. We do not need or want to take the money and run. We intend to retain a stake in the future."

To face the challenge, ABP has already booked up its internal property resources while experience at boardroom level includes experienced property men like Maxwell Creasey, the former MPEC deputy managing director, and Sir Charles Ball, chairman of Peasey.

But the main thrust of ABP's new development strategy centres on a series of partnerships and joint ventures with names like Rosehaugh and Trafalgar House. Stuart emphasises: "We are seeking to forge alliances with top quality development companies and, so far, we have been very fortunate."

Last year, ABP formed a joint development and investment company with Rosehaugh—one of the property sector's current pace-setters—and together they announced plans for a £50m-plus redevelopment at Southampton to include Princess Alexandra Dock. There

are other major plans for revitalising parts of the Southampton complex and ABP is participating in, or actively examining, development opportunities at several of its other ports, including Cardiff, Hull and Grimsby.

Beyond Southampton, the challenge of converting derelict land into thriving commercial centres may prove considerably more difficult, bearing in mind the economic climate in some of ABP's other operating centres. There has, however, been considerable success in Cardiff, where Tarmac—with the help of a £10m urban development scheme—is developing a £50m housing, office, retail and leisure scheme on land purchased from ABP. The vendors also get a share in the capital appreciation of the new shopping centre, as well as 11 acres of potential development land which will revert to ABP once it has been reclaimed.

Stuart accepts that the programme will be considerably harder in some of the northern ports, where surplus land is plentiful but confidence in the future, particularly among developers and funders, is less abundant.

"Our main role is to operate the ports, but we hope property can provide us with a useful, second arm. Neither are we just interested in the size of the profits which we can generate from property. Quality of earnings is increasingly important and if we can establish a source of profits which is not subject to the same trade cycle as our main business, that will be a major achievement."

Greycoat in £80m City office plan

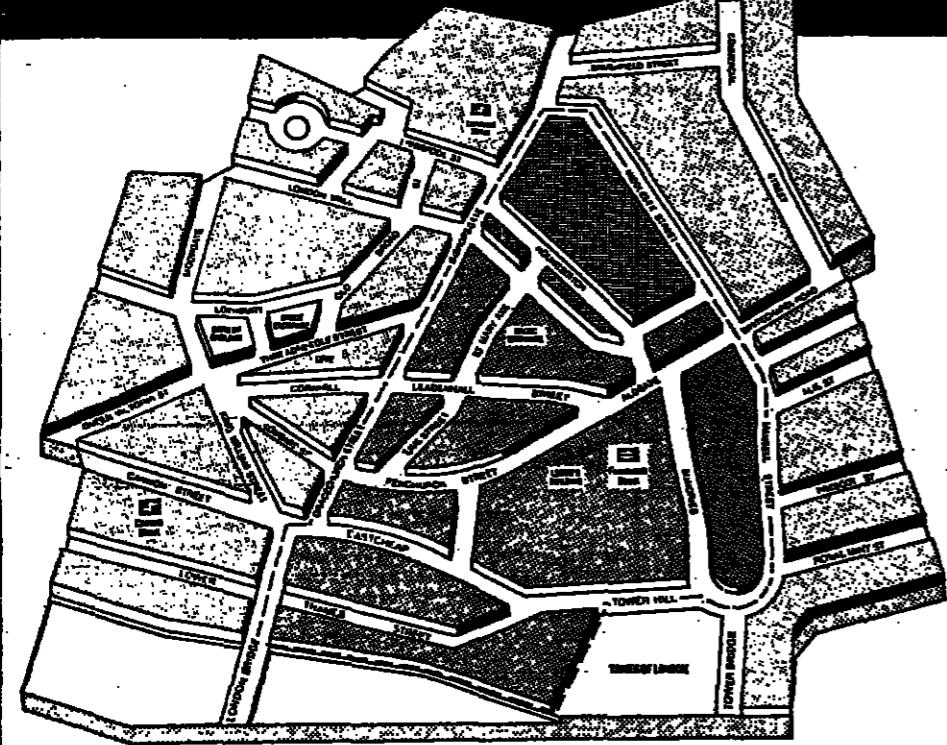
GREYCOAT IS paying £80.25m for the freehold of Lutysen House, the 200,000 sq ft office building in Finsbury Circus, City of London. The developer plans a near £25m refurbishment of the Grade II listed City landmark, which was jointly owned by the National Water Council and British Telecom.

Greycoat has emerged as the purchaser following a limited tender held last year and some lengthy negotiations. The plan is to develop the building behind its existing facade to provide around 190,000 sq ft of office floor space. British Telecom will vacate early in 1987.

The entire project will cost between £70m-£80m and N. M. Rothschild and Allied Irish Investments Bank are to arrange syndicated bank funding to meet the total cost. James Lang Wootton, Morgan Grenfell Laurie and St Quintin acted for the vendors. Richard Ellis and Bremer Watson Headley advised Greycoat.

Prudential Assurance has sold another central London office investment. The group has raised over £5m for the freehold of Alexandra House, Kingsway, from Great Portland Estates, which intends eventually to redevelop the building.

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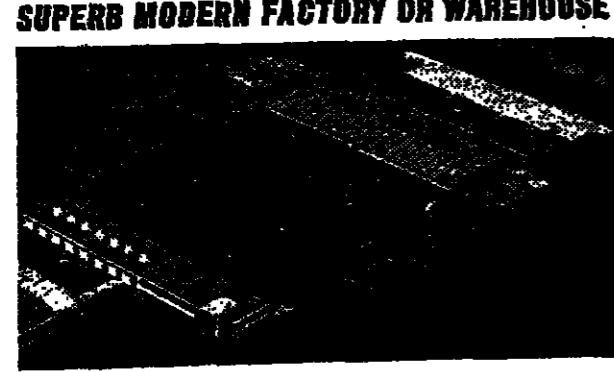
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THE ARTS

Arts Week

F	S	Su	M	Tu	W	Th
24	25	26	27	28	29	30

Opera and Ballet

PARIS

La Traviata co-produced with the Teatro Comunale of Florence and New York's Metropolitan Opera conducted by Zubin Mehta/Riccardo Saccani in Zeffirelli's production. Violetta is sung by Cecilia Gasdia/Enrica Perni. The role of Alfredo is alternately held by Giacomo Aragall, Neil Rosemeyer and Manfred Fink. Paris Opéra (4285022).

Speciale Groupe "38 bis de Mémoire" in Wilfrid Piatet and Jean Guizot's choreography at the Opéra Comique (4286051).

WEST GERMANY

Berlin, Deutsche Oper: This week's highlight is Aida with Anna Tomowa-Sintow, Giorgio Lamberti and Ingvard Wixell. Fidelio has Ingrid Bömler outstanding as Leonore. Die Zauberflöte brings together Lucy Peacock, Cheryl Studer and Bengt Riddergård. (34381).

Hamburg, Staatsoper: Wozzeck has Eva-Maria Westbroek, Gunther Gräfner and Dieter Weller. Otello, conducted by Giuseppe Patane, stars Julia Varady, Vladimir Atanassov and Piero Cappuccilli. Der Fliegende Holländer has Lisbeth Schmitz and Robert Schumk. Also Katja

Kabanova and Der Rosenkavalier with Barbara Bonney, Brigitte Fassbender and Kurt Moll (351151).

Salzburg Opera: The highly acclaimed Salzburg production of Monteverdi's *Die Heimkehr des Odysseus*, arranged by Hans Werner Henze, with Claudio Nicolai, Marianne Hirtz, Hanna Schwarz and Harald Stamm (30751).

ITALY

Milan, Teatro alla Scala: Madame Butterfly conducted by Yoshiro Kikuchi, with Eleonora Jankovic and Giorgio Zancanaro; I Lombardi Alla Prima Crociata, a new production by Gabriele Lavia, Gianandrea Gavazzeni conducts (309128).

Rome, Teatro dell'Opera: Gustav Kuhn conducts Cavalleria Rusticana and a new work by Lorenzo Ferro (illustrated by Giuseppe di Leva), with Nicola Martirano, Elena Obraztsova, and Giovanni de Angelis. Production, scenario and costumes by Luciano Damiani (441755).

Turin, Teatro Regio Luigi Dallapiccola's rarely-given Ulisse, conducted by Milan Horvat and produced by Silvano Bussotti. (548000).

The Netherlands Dans Theater with Simplicity by Nacho Duato to music by Xenia Rubinos Vangeli. Riccardo Muti's Balletto di Roma: Jiri Kylian's Lieder eines fahrenden Gesellen (Mahler). Mon in Groningen, Schouwburg (131044). Tue to Thur in Amsterdam, Schouwburg (242211).

Spain: Palazzo Reale and Palazzo Beccati Valsecchi: Edvard Munch (1983-1944); A large retrospective show by the Norwegian forerunner of the expressionists. An extraordinary conveyor of pain and anguish. Most of the paintings are from the Munch Museum in Oslo. Until March 12.

Rome: Palazzo Venezia: "English Cartwrights from Hogarth to Crutcher". 114 drawings from the Spruyt collection, which witness to the extraordinary freedom of speech enjoyed in England in these years (1760-1840). Nobody is spared: the Royal Family, the Government, the Church, the army or the aristocracy. The exhibition is sponsored by the British Council. Until Jan. 30.

NEW YORK

Metropolitan Opera (Opera House): Montserrat Caballe sings the title role of Tosca with Luciano Pavarotti as Cavaradossi, conducted by Carlo Felice Cillario in a week that includes Romeo et Juliette with Catherine Malfitano and Neil Shicoff in the title roles, conducted by Sylvain Chauvel, as well as Lucia di Lammermoor, conducted by August Everding's production of Khovanshchina, with Natalie Rom as Emma, Florence Quivar as Maria and Wigand Ochman as Prince Golitsyn. Lincoln Center (4222700).

Washington Opera, Covent Garden: Gounod's Faust, in John Copley's uneven production returns with a noted French conductor, Michael Plassé and a strong (though not very Colgate) cast. The title role is Burrows in the title role, Samuel Ramey and Nelly Miricioiu as Mephistopheles and Marguerite. Further performances of the brilliantly colourful and exotic Turandot, with Gwyneth Jones, and of Simon Boccanegra and Robert Schumk. Also Katja

cunegga, exceptionally strongly cast with Renata Bruson, Kiri Te Kanawa, and Robert Lloyd. (2401068).

English National Opera: Colloquium: Rossini's Moses, one of his greatest and most impressive works, continues in the repertoire, with John Tomlinson in the title role and the veteran Italian Alberto Erede as conductor. Further performances of The Mastersingers, a good company effort (with a particularly attractive Eva in Kathryn Hargreaves), and last of the interesting new Don Giovanni production by Jonathan Miller, with William Shimell, Richard Van Allan, Josephine Barstow, and Felicity Stumm (30751).

ITALY

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New York: Teatro Massimo: L'éclectisme, the Princely Collection, one of the greatest collections in Europe, shows a variety of the holdings, like a French Rococo carriage, firearms, sculpture and a hundred paintings, including 19 Rubens, 5 Van Dycks, and 3 Francescochini. Ends May 1.

SPAIN

Madrid, Repetitive Structures: 22 works by 21 artists on loan from Ludwig Museum in Cologne, among them, Andre Judd, Lewitt and Morris engaged in the Minimal movement and Andy Warhol, Lichtenstein and Dine in the Pop Art. Interesting mix of styles and trends. Foundation Juan March, Castello 77. Ends Feb 2.

Barcelona: Théâtre l'Art des Biens de Catalogne sponsored by the Fundació de la Caixa de Pensiones i de Previsió Social de Terrassa's Episcopate. 170 works carefully chosen and of great value. All pieces have been cleaned, restored and thoroughly catalogued. Palau Macaya, Paseo de San Juan, Barcelona. Ends March 2.

PARIS

Gallerie: The first retrospective in France in honour of one of the most important artists of Art Nouveau who successfully explored the similes in ceramics, glass and cabinet making. Musée du Luxembourg, closed Mon, then late opening. Ends Feb 2 (4234258).

Hôtel de Ville: Paul Delvaux. Distant and enigmatic in their mood, perfection, their large eyes unseeing, Delvaux makes people his dreamlike universe. The one touch of realism comes in the painting of his mother's kitchen, with an old-fashioned coal burning stove, grandfather

clock and cured ham hanging from the rafters. Centre Pompidou-Bruzelles. Ends March 31 (42712618).

WEST GERMANY

Münich: Haus der Kunst, Prinzregentenstrasse 1: Karl Spitzweg (1808-1865): 500 drawings and paintings with 70 cartoons from four artists, among them Daumer, Doe, Gavarni and Goya. Until End Feb.

Berlin, Bauhaus-Archiv, Kugelhofstrasse 14: Walter Gropius, "The Architect and Designer". An exhibition of paintings, constructions, designs and furniture by Gropius. Ends Feb 28.

NETHERLANDS

Haarlem: Teylers Museum. A biographical exhibition devoted to Charles Darwin, his theory of evolution, and its reception in 19th-century Holland. Ends Mar 9.

Haarlem, Frans Hals Museum. Le Corbusier's influence on Dutch architecture traced in photographs, drawings and models of buildings reflecting his ideas on the relationship between man and his environment. Ends Feb 18.

SPAIN

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PARIS

Orchestra Colombe, conducted by Pierre Dervaux, with André Rabreau. In the Bach: Stravinsky, El Khouri, Raoul Bartók (Mon). Salle Pleyel (45610430).

José Van Dam, bass: Anna Pavlou, mezzosoprano: Anne-Marie Fontaine, piano: Glück, Tchaikovsky, Mozart, Mussorgsky (Mon 6.30pm) TMP-Châtelot (4234444).

Vincent Ravenet, piano: Bach, Best, Chausson, Ravel (42344777).

Amadeus Quartet: Mozart (Tue).

Orchestre de Paris, conducted by Eugen Jochum: Haydn (Wed), Thalberg (45610630).

Orchestre National de France, conducted by Yves Neuemann, with the Radio France choir. Mahler (Tue), Théâtre des Champs Élysées (47234777).

Madrid, Midday concert (Mon). San Telmo Foundation Trio, Bozzo and Schumann: French Baroque Cycle: concert by José Miguel Moreno.

Amadeus Quartet: Mozart (Tue).

Valencia, 1986 Festival: St. Martin-in-the-Fields, Teatro Principal, Barcas 15, Valencia (2510051). (Tue).

WASHINGTON

National Gallery: The Treasure House of Britain collects 700 objects from 200 stately homes in a variety of sizes and designs, mostly to look like the quintessential stately home, with paintings by Holbein, Rubens, Van Dyck, Hogarth and Turner among many others, as well as Chippendale furniture, Meissen and Sévres porcelain and tapestry, jewellery and armours. Ends Mar 8.

National Museum of American Arts: 73 works of New Zealand Maori artists

show the mixture of religious, symbolic and artistic traditions, older or newer, organic materials, carved and painted gourds and woven hangings using native materials. Ends March 9. Renwick Gallery.

ITALY

Benesse: Auditorium in via Della Conciliazione: Soprano Rosalind Plowright: Webern, Strauss and Bruckner, conducted by Gustav Kuhn (Mon and Tue) (8541044).

Benesse: Teatro Olimpico: Piazza Gentile da Fabriano: Antonio Menezes, violin, Maria Messinger, piano. Bestetti, Strauss and Chopin (Wed).

ROMA: Auditorium del Conservatorio (Vicolo Della Scimmia 1/B - Via Giulio) - Wiener Instrumentalisten Chamber Orchestra: Boccherini, Haydn and Mozart (Thur) (8551052).

Rome: Teatro Chigiono (via delle Forze 37) Shura Cherkassy, piano.

Schumann, Liszt, Grieg, Bernstein and Tchaikovsky (Thur) (8372294).

Milan: Teatro alla Scala: Michele Campanella, piano: Cesare Franck, Liszt and Mussorgsky (Mon) (809126).

WASHINGTON

National Symphony (Concert Hall): Klaus Tennstedt conducting. Wagner, Beethoven (Tue); Yo-Yo Ma, conducting. Barber, Schoenberg, Saint-Saëns (Thur). Kennedy Center (2041020).

The Cleveland Orchestra (Cleveland Hall): principal conductor by Jeffrey Tate, with the Orchestra of St. Luke's, staged by John Cox, with Leanne Lear, Evelyn Lear, Reri Grist, and Jerry Hadley (Tue); Philharmonia Hungarica conducted by András Bernhard. Haydn, Schubert, Bartók (Thur) (2477453).

CHICAGO

Chicago Symphony (Orchestra Hall): Sir Georg Solti conducting. Weber, Roehberg, Schumann (Thur) (4358123).

As You Like It (Barbican): Much improved since last year's Stratford-upon-Avon season. Adrian Noble's loosely Edwardian production now emerges as a secret-garden adventure where Rosalind (Juliet Stevenson) has her sisterly devotion of Celia (Flora Shaw) threatened by Orlando (Hilton McRae). A superb Jacques from Alan Rickman. The RSC Barbican repertoire also includes a fine Othello with Ben Kingsley and, in The Winter's Tale, Christopher Hampton's absolutely breathtaking, unmissable version of Les Liaisons Dangereuses (2387970).

The Chorus Oratorio del Gonfalone (Vicolo Della Scimmia 1/B - Via Giulio) - Wiener Instrumentalisten Chamber Orchestra: Boccherini, Haydn and Mozart (Thur) (8551052).

Rome: Auditorium in via Della Conciliazione: Soprano Rosalind Plowright: Webern, Strauss and Bruckner, conducted by Gustav Kuhn (Mon and Tue) (8541044).

A Star Wars (Suburb): The longest-running musical event in America has not only imported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (2396200).

Cats (Winter Garden): Still a sellout.

Trevor Nunn's production of T. S. Eliot's children's poetry set to trench music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (2387925).

#2nd Street (Majestic): An immediate celebration of the heyday of Broadway in the '30s it extrapolates from the original film like *Show Boat*. To Buffalo with the acrobatic brash and leggy hoofing by a large chorus line. (9779020).

Brighton Beach Memoirs (46th St): The first installment of Neil Simon's mix of memories and jokes focuses on a Depression-era Jewish household where young Eugene falls awfully in love with his cousin, a woman he's been in love with since he was 12. (2396200).

A Star Wars (Suburb): The longest-running musical event in America has not only imported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (2396200).

La Cage aux Folles (Palace): With the troupe of Broadway's *Grease* singing musical numbers from the original film, barely a twinkle in the eye of the critics, the show is still a hit. (2396200).

Grease (O'Neill): Roger Miller's music rescues this sedentary version of *Buck Privates* adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (2466200).

Big River (O'Neill): Roger Miller's music rescues this sedentary version of *Buck Privates* adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (2466200).

Grease (O'Neill): Entertaining epic now play by David Hare and Howard Barker at the National Theatre in which an inscrutable South African magnate acquires a London's most prestigious manor. A Johnsonian satire on the grand scale with an irredeemable performance by Anthony Hopkins as the colonial who penetrates the Establishment while a nation divides. (9282220).

God of Thunder (Prince of Wales): The National Theatre production has arrived in the West End, if anything improved in the new casting of Lulu as Miss Julie. (2396200).

Restoration (Arena): Edward Bond's combination of contemporary politics and 18th-century high jinx with music by Nick Kent is directed by Sharon Ott of the Berkeley Rep. (4883300).

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WASHINGTON

Regard of Flight (Kreiger): Bill Irwin's theatrical spoof shows off the mime's talent in confronting a managing stage curtain and a disappearance on the quest of a new theatrical comedy. Ends Jan 12. Arena Stage (4883300).

Restoration (Arena): Edward Bond's combination of contemporary politics and 18th-century high jinx with music by Nick Kent is directed by Sharon Ott of the Berkeley Rep. (4883300).

LONDON

The Scarlet Pimpernel (Her Majesty's): Donald Sinden in resplendent plumply-voiced form as Baroness Orczy's one-man resistance movement to the French Revolution. Opera director Nicholas Hytner's efficient and sprightly production has smoke, tambour, rat stew and rolling heads. (9204422).

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THE ARTS



Amelia Shankley plays the young Alice in "Dreamchild"

Stallone in "Rocky IV"

Cinema/Nigel Andrews

Punchdrunk and wonderstruck

Rocky IV directed by Sylvester Stallone
Dreamchild directed by Gavin Millar
Before Stonewall directed by Greta Schiller
Teen Wolf directed by Rod Daniel
Death In A French Garden directed by Michel Deville

Jaw, which has already stood up to more punishment than *Schindler's List* and *The Thirteenth Floor* combined, takes another one hundred direct and Dolby-amplified blows in one fight?

You betcha.

Whatever potent formula Mr. Stallone has found for whipping up audiences' emotions, it is clearly worth purchasing shares in it. *Rocky IV* has already taken 100 million dollars at the box office and is an entertainment machine of terrifying efficiency. The secret is partly the takeaway political sub-thumping, which cunningly modulates from patriotism to detente in the final reel, and partly Stallone's tendency to swap linear narrative for hard-punching montage sequences; those flurries of quick-cut action in which days or years are covered in minutes. One sequence gives us a bouquet of flashbacks over Rocky's past career, another a rock-scored marathon of cross-cuts between Rocky's training sessions in a snowbound Russian dacha and Drago's hi-tech gym where diagnostic machines register every muscle twitch.

Al-ha-ay cry here, Emersonian self-reinforcement US-style versus dehumanising Soviet automatism, which is indeed the message of the whole film. The natural David meets the robotic Goliath and after the decline of the Western we are perhaps starting a whole new chapter in American movie folklore: How the East was won.

Some films begin by tacking madly between the tired and the inspired. *Dreamchild*, a meditation on the real story behind *Alice in Wonderland*, written by Dennis Potter and directed by Gavin Millar, begins with sheer magic. The camera swirls up a shingled studio beach under a stormy sky to catch the Gryphon and Mock Turtle in pompous debate on a rocky promontory; while the elderly Alice Hargreaves serves

Liddell (Coral Browne), formerly Carroll's beloved model for Alice, acts as wonderstruck referee.

Then we cut — and enchantment totters — to Mrs Hargreaves crossing the Atlantic by means of some yellowing stock footage of an ocean liner and disembarking before a rhubarbaring throng of New York reporters who seem to have been transplanted into the movie from *The Front Page* or the stories of Damon Runyon.

Mrs H, we learn, is visiting Columbia University for some centenary Carroll celebrations; year 1932. And it is soon clear that far from being in party spirit she is an old fogeyes finding the New World hard to swallow and the old world of self-revered childhood fading.

From Rev Dodgson (aka Lewis Carroll) still undigested, though effortfully repressed, in her voice.

But gradually the film, like its heroine, acquaints itself. The cabaret Yanks assemble themselves as justified outcasts in a fairy-tale; a subplot of touching romance begins between Alice's young companion (Nicola Cowper) and an ex-reporter turned self-made agent (Peter Gallagher) who steers Alice into money-winning broadcasts and endorsements; and the Waldorf Astoria Hotel sprouts memories, flashbacks and Mad Hatter's tea parties (creatures splendidly created by puppeteer Jim Henson) as if there were no tomorrow.

And there is no fulfilling tomorrow for each of us, suggest Potter and Millar, without a full emotional acceptance of our lot. This theme is seamlessly embroidered into the story up to and including its exquisitely touching double denouement: Dodgson (Ian Holm) unforgettably mocked and then forgivingly kissed by the young Alice (Amelia Shankley) at a picnic reading, the older Alice at last acknowledging in public Dodgson's love for her, even as the elderly Alice Hargreaves serves

sion of "The Whiting and the Seal" rings from the university rafters. Smart performances by Holmes and Brannigan earn a film that is witty, witty, imaginative and — as all movies should be — moving.

In recent years one has sometimes needed a steel umbrella, when one goes out, to avoid being hit on the head by endearing documentaries about gay liberation. All in a worthy cause, but they do rain down somewhat. Much of Greta Schiller's *Before Stonewall* seems like a reprise of past docu-surveys like *Word Is Out*; that far from being in party spirit she is an old fogeyes finding the New World hard to swallow and the old world of self-revered childhood fading.

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Les Grands Maîtres français/Festival Hall

Max Lopert

The Royal Philharmonic Society has proposed, in five 1986 Festival Hall concerts, a series of programmes of French music under a rather grand-sounding title, and for which some rather inflated claims are being made. Most of the music being performed is, after all, familiar everyday fare (only the British première of works by Messiaen and Jean-Michel Damase provide exceptional novelty). But concerts of French music are always worthwhile, under any title or theme, when given with as much vigour as was Wednesday evening's by the Philharmonia under Alan Lombard. If the rest of the

series follows suit, the venture will have proved its value indeed.

Mr Lombard, a leading French conductor of the middle generation, perhaps better known here for records than for live performances, had prepared a programme of Berlioz, Ravel, Poulenc and Franck; and was able therein to rouse this orchestra's spirits to an unfamiliarly high and heartening pitch. The Berlioz *Romance Carnaval* Overture was set off with great verve, the Ravel *Tombées de Couperin* Suite was sounded with full-blooded attack and some plucky rustic dance rhythms (a notably strong

point in the "Forlane"). To both composers the approach was forthright, frank, uncluttered, rather plain there was little suggestion of subtle shades of fine nuances or of refined refinements of timbre, memory of Boulez's exquisitely light, floated *Tombée de Couperin* came particularly to point arrows to the areas untouched in Mr Lombard's.

Yet the encouragement of such brave playing is a virtue not wisely scorned in the current run of routine South Bank concerts. It was shown again after the interval, in an account of Franck's Symphony

of singular breadth and muscular articulation — a bit brusque over small details, perhaps, but convinced of the work's merits, and ready to persuade the listener likewise. In between, Poulenc's early Two-Plane Concerto — an irresistible and very curious amalgam of clowning, cocasserie, and Mozartian tenderness — brought to the platform two superlatively bright, elegant and sympathetic (in all senses) young French pianists in Jean-Philippe Collard and François-René Duchable. From the Philharmonia their support was the nearest thing to orchestral lightness — giddiness achieved during the evening.

Conducted from Page 12

Sixth Annual Conference of the Strategic Management Society

Singapore, October 13 to 16, 1986

The theme of the conference is "Culture and Competitive Strategies" and a wide range of issues will be discussed. This conference has developed a high reputation among executive consultants and students in the field of strategic management. Those interested in presenting a paper and/or attending should contact:

Ms. N. Campbell,
Department of Management Studies,
University of Hong Kong,
Hong Kong.
Telephone: 5-852266
Telex: 71919 CEREB HK.

The deadline for paper submission is April 18, 1986.

NOTICE

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Notice is hereby given that, in accordance with the terms and conditions of the Bonds, the exchange price of the Bonds was adjusted with effect from 23rd April, 1985 from US\$119,904/61 to US\$93,886/67, and with effect from 12th December, 1985 was further adjusted to US\$9,420/88.

Dated: 24th January 1986

legrand

INTERIM DIVIDEND

At its meeting on 7 January 1986 in Limoges, the Board of Directors decided to pay the following interim dividend in respect of 1985:

— on ordinary shares FFr 31.25 net per share (tax credit FFr 15.625)

— on preferred shares FFr 50.00 net per share (tax credit FFr 25.00)

This interim dividend, which is represented by coupon No. 28 for ordinary shares and by coupon No. 5 for preferred shares, will become payable as of 22 February 1986.

1985 was a contrasting year in France, with business in the second half showing a distinct improvement over the first half of the year. Overall — bearing in mind the sharp rise in sales in the last quarter of 1984 — consolidated sales were up by approximately 50 per cent for the year as a whole, up close to 12 per cent after adjusting for changes in the structure of the group.

NEWS!

FINANCIAL TIMES

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Continued from Page 12

Gigi (Lyric): Unconvincing stage revival of Lerner and Loewe's film follow-up to *My Fair Lady*. Rex Reed rising imminently above the material. Jean-Pierre Amalbert and Sian Phillips lending more conventional support. John Dexter directs. Joyce Lynne Herbert designs. (4373686).

Interpret (Opera): Love among the diplomats, according to Ronald Harwood has a superb role for the matinee Maggie Smith renewing a cross-cultural affair with Edward Fox in the shadow of a summit between the Soviet Union and Britain. Fox directed by Peter Yates of the West End's best new play of the year. (7341169).

Les Misérables (Palace): Notably well sung and spectacularly produced

rock opera from the Nickleby and Gats team of Trevor Nunn, designer John Napier and lighting man David Hersey. Colm Wilkinson superb as Jean Valjean. A melodramatic distillation of Hugo, and none the worse for that. The French score is rousingly melodic, with serviceable new lyrics from Herbert Kretzmer. (7341237).

Are You Losers Tonight? (Phoenix): More musical hagiography with Alan Alda's Elvis Presley show using flashback and excellent live recreations of rock and roll hits to explain how Martin Sheen's character King is crushed when his jumprun has reached this pretty pass. Exploitative but not strictly for tourists. (8362294).

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CONSUMER POWER is on the march in Europe—and the farmers and chemical manufacturers against whom it appears to be directed are deeply worried.

The cause for their concern is a recent EEC decision to ban the use of artificially-implemented hormones as growth promoters in beef production. The move, which takes effect in most Community countries in 1986 and one year later in Britain, follows five years of intense lobbying by consumer and "Green" groups in continental Europe.

Scientists appointed by the European Commission actually cleared three of the first hormone products involved as safe for use in meat production in 1982, and were on the point of giving a clean bill of health to the other two.

But such evidence was swept aside in the European forum. Consumer groups argued that the public wants food produced without interference from artificial techniques or substances. To spice the issue up, there were horror stories of massive hormone doses being discovered in veal-based baby foods in Italy, and of a large black market in the products in Belgium, Luxembourg and northern France.

The scientists are furious at what they see as a cavalier disregard of their views by politicians.

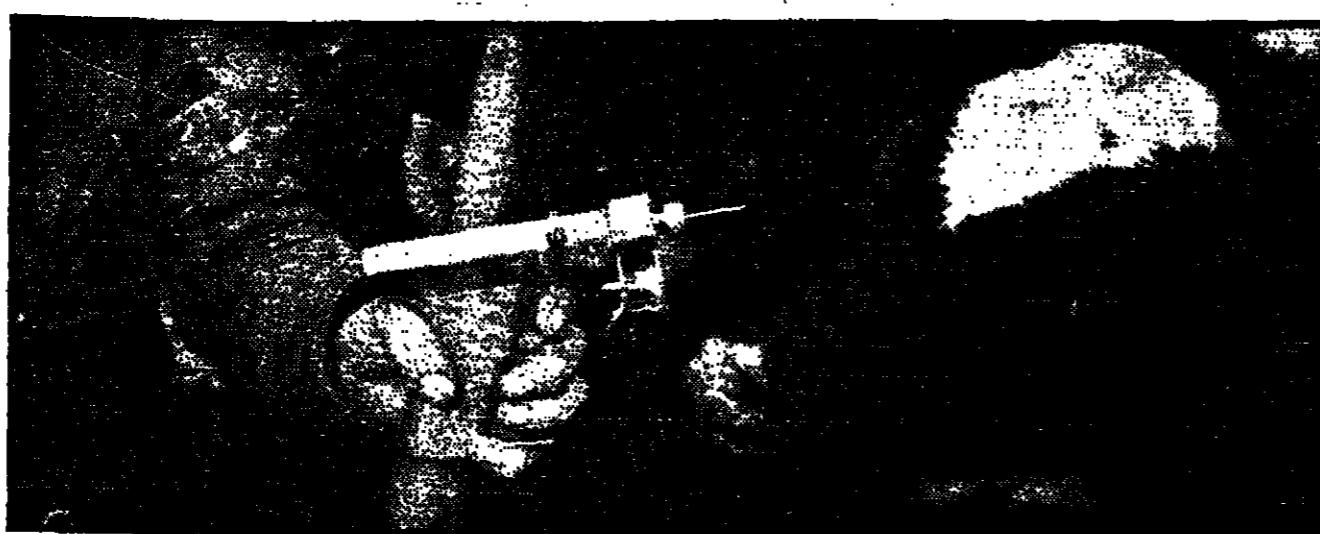
And although many farmers in Europe were prepared to go along with the ban, those in the UK—the EEC's biggest users of hormone products—are hopping mad. They see the decision as an important defeat for their intensive production techniques at the hands of what they see as an ill-informed consumer lobby.

The move also threatens to make a small but significant dent in chemical companies' lucrative sales to the farming industry. Furthermore, the manufacturers are fearing that the decision puts at risk sensible amounts of biotechnological investment in similar products aimed at tampering with animal metabolism—not to mention the vast sales of pesticides, fertilisers and animal antibiotics which they fear may be next in line for consumer action.

And there may be additional ripple effects in the EEC's trade with other meat-producing countries—principally the US, which exports about \$100m worth of beef products to Europe a year, mainly in the form of offal. American farmers are big users of growth-promoting hormones, and there are fears that they may find their exports kept out as a result, raising the possibility of retaliation.

Within the EEC, though, the strongest initial effects of the ban will be felt in Britain and Ireland. British farmers use more hormone implants than any other European farmers because they produce a large

EEC HORMONES BAN.



Sussex farmer Martin Holden with beef cattle and hormone implant gun

European Commission proposal in June 1984 for a ban on the most common artificial products, trehalose acetate and zeranol.

The Commission argued that no scientific evidence existed for the outlawing of the "natural" hormones progesterone, testosterone and oestriadiol 17-beta. These three were cleared by an expert committee appointed by the Commission and chaired by Prof Eric Lanning of Nottingham University.

Despite a lukewarm initial response to the idea from ministers, political pressure continued to grow—resulting in a massive vote in favour of banning all growth promoters last autumn and the Commission's subsequent proposals for a complete ban.

Mr Lanning does not disclose his assessment over the way his committee, involving 20 eminent scientists from 10 EEC member states, has been treated. He had been planning to complete his report on the remaining two hormones by the end of last year. But in October, following the Parliament vote, his group was summarily disbanded by Mr Frans Andriessen, the EEC farm commission.

"I am legitimate in [writing] a report," he says. "Prof Lanning said this week. "He (Mr Andriessen) not only disregarded what we were going to say, but what we had said. His suspension of the group came as a complete surprise."

Certainly this is without precedent in any scientific advisory committee to the national government. And in any case the majority of my working group considers the current draft directive unworkable."

Mr Andriessen is unperturbed. "Do you really believe that public opinion is concerned by scientific judgment or by a political decision?" he asked at a press conference in London last November. "In public opinion, this is a very delicate issue that has to be dealt with in political terms. Scientific advice is important, but it's not decisive."

Mr Tony Venables, Berc's director, believes that legislators were persuaded to go for a complete ban by the beef surplus situation. If the surplus of cattle of 700,000 odd tonnes it only makes matters worse to use out-of-date hormone growth methods, he says. "And why should legislation be bound by scientific committees?"

Significantly, the same arguments have been applied to the role of fertilisers in contributing to the cereals surplus—even by some senior figures in the National Farmers' Union.

Given the power of Congress and its vulnerability to lobbyists, it is perhaps unsurprising that the US Treasury has failed to reform the taxation of savings in the UK. All the Japanese do is to refrain from the double taxation of savings practised in the UK and the US. Not only is it required that interest income be taxed like any other part of income but that it not be taxed at all. The point that never seems to be grasped is that savings are made out of taxed income; to tax the return on taxed income is to introduce a deliberate bias in favour of immediate consumption.

Mr Takeshita has no doubt noticed that in "advanced" economies such as the UK or the US, a quite different set of fiscal policies holds sway.

In other areas of economic policy he now seems to be

encountering new strains and pressures but it still remains an outstanding example for the rest of the industrialised world.

To argue that Japan must change its ways because the world is marching to a different time makes no sense. The odd thing is that the Japanese are still so much and so easily lectured.

As though a collection of dunces were assembled in lecture hall to lecture a school's scholarship class. As the Japanese economy matures it is undoubtedly encountering new strains and pressures but it still remains an outstanding example for the rest of the industrialised world.

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